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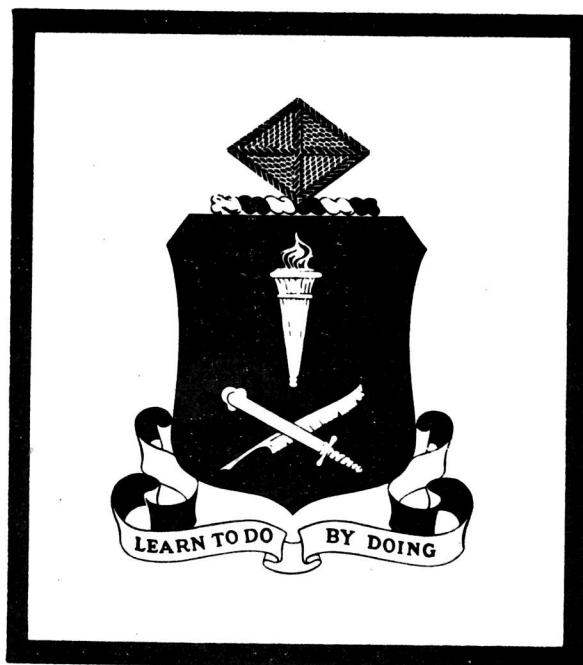
of the

U. S. ARMY FINANCE SCHOOL

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For the Period

1 JANUARY 1963 - 31 DECEMBER 1963



U. S. ARMY FINANCE SCHOOL
FORT BENJAMIN HARRISON
INDIANAPOLIS, INDIANA

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HISTORICAL RECORD OF THE U.S. ARMY FINANCE SCHOOL

1 JANUARY 1963 - 31 DECEMBER 1963

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HISTORICAL RECORD
OF THE U.S. ARMY FINANCE SCHOOL
FOR THE PERIOD
1 JANUARY 1963 - 31 DECEMBER 1963

1. NAME OF FINANCE SCHOOL CHANGED. On 1 July 1963 the Commanding General of the U.S. Continental Army Command by verbal orders directed that the name of the Finance School, U.S. Army be changed to U.S. Army Finance School, the new designation to become effective on 1 July 1963. These verbal orders were confirmed by General Orders No. 59, Hq, USCONARC, Fort Monroe, 8 July 1963.

2. PERIOD OF HISTORY CHANGED TO CALENDAR YEAR. This Historical Record of the U.S. Army Finance School, since 28 June 1962 a Class I activity under the U.S. Continental Army Command, covers the calendar year 1963 in conformity with paragraph 3b of Regulations No. 870-2, 13 May 1963, USCONARC, which prescribes that "annual supplements to the unit history will be prepared by all units for calendar year 1963 with a submission date for the initial annual supplement of 31 March 1964." This is a change from the previous practice of using the fiscal year as the annual period of measurement for historical purposes, which was the custom when the Finance School was under the command of the Chief of Finance, Department of the Army, Washington.

3. STUDENT STATISTICS PERTAINING TO RESIDENT COURSES. a. Number of Students in Each Course. For calendar year 1963 the distribution of

graduating students - officer, enlisted and civilian - among the resident courses of the U.S. Army Finance School was as follows:

SUMMARY OF STUDENTS BY COURSES
U.S. ARMY FINANCE SCHOOL
1 January 1963--31 December 1963

PROGRAMED COURSES

<u>Course</u>	<u>Number of Graduating Students</u>				<u>Nongraduates</u>	
	<u>Officer</u>	<u>Enlisted</u>	<u>Civilian</u>	<u>Total</u>	<u>Failures</u>	<u>Other</u>
Finance Officer Career Course	(1)42*			(1)42*		
Associate Finance Officer Career Course	25			25		
Military Comptrollership Course	(1)50		41	(1)91	3 Civ	
Finance Officer Basic Course	211			211		
Techniques of Review and Analysis Course	31	1	87	119	3 Civ	1 Civ
Financial Management Budget Course	14	4	27	45	(1 Off (1 Civ	
Programing and Budget Course	22	3	36	61	1 Civ	
Military Accounting Course	4	(15)253	57	(15)314	(14 Enl (5 Civ	(1)24 Enl
Internal Review and Systems Improvement Course	11	2	21	34	1 Civ	
Financial Management Machine Accounting Course	32	15	58	105	(1 Enl (3 Civ	(1 Enl (1 Civ

*The figures in parentheses refer to WAC students, and are included in the larger figures immediately to the right.

PROGRAMED COURSES (Continued)

<u>Course</u>	<u>The Number of Graduating Students</u>				<u>Nongraduates</u>	
	<u>Officer</u>	<u>Enlisted</u>	<u>Civilian</u>	<u>Total</u>	<u>Failures</u>	<u>Other</u>
Advanced Installation Accounting Problems Course			13	13		
Finance Officer Refresher Course	35			35		
Financial Management Mobilization Designee Course	27			27		
Disbursing Specialist Course		(32)484*	6	(32)490*	(2)31 Enl	(4)20 Enl
Finance Procedures Course		(52)802	1	(52)803	(6)72 Enl	(3)120 Enl
	(2)504	(99)1564	347	(101)2415	(1 Off (8)136 Enl (17 Civ	(8)165 Enl 2 Civ

UNPROGRAMED COURSES

<u>Course</u>	<u>Number of Students Completing Course</u>				<u>Non-completing</u>	
	<u>Officer</u>	<u>Enlisted</u>	<u>Civilian</u>	<u>Total</u>	<u>Failures</u>	<u>Other</u>
Punched Card Processing - Mil Pay Crse	6	82	10	98		
Auditing of Electronic Data Processing Sys Crse			134	134		
U.S. Army Audit Agency Intern Training Crse			94	94		
USCONARC Command Stock Fund Acctg Orientation Crse	32	15	276	323		
	38	97	514	649		
TOTAL PROGRAMED	(2)504	(99)1564	347	(101)2415	(8)136	(8)167
TOTAL UNPROGRAMED	38	97	514	649		
TOTAL STUDENTS	(2)542	(99)1661	861	(101)3064	(8)136	(8)167

*The figures in parentheses refer to WAC students, and are included in the larger figures immediately to the right.

b. Number of Students in Each Class. The classes making up each resident course, their graduation dates, and the number of graduates and nongraduates in each class were as follows:

CLASSES GRADUATING AT U.S. ARMY FINANCE SCHOOL
1 January 1963--31 December 1963

PROGRAMED CLASSES

<u>Course and Class</u>	<u>Date of Graduation</u>	<u>Number of Graduating Students</u>			<u>Total</u>	<u>Nongraduates</u>	
		<u>Off</u>	<u>Enl</u>	<u>Civ</u>		<u>Failures</u>	<u>Other</u>
Finance Officer							
Career Course							
(14-A-C22):							
Class 1-63	5 Jun 63	(1)42*			(1)42*		
Associate Finance							
Officer Career							
Course (14-A-C23):							
Class 1-63	22 May 63	25			25		
Military Comptrol-							
lership Course							
(14-G-2800):							
Class 3-63	15 Feb 63	13		7	20		
Class 4-63	7 Jun 63	(1)13		13	(1)26		
Class 1-64	14 Sep 63	10		7	17	2 Civ	
Class 2-64	8 Nov 63	14		14	28	1 Civ	
Finance Officer							
Basic Course							
(14-A-C20):							
Class 5-63	7 Mar 63	41			41		
Class 6-63	24 Apr 63	31			31		
Class 7-63	20 Jun 63	39			39		
Class 1-64	5 Sep 63	26			26		
Class 2-64	3 Oct 63	18			18		
Class 3-64	6 Nov 63	33			33		
Class 4-64	19 Dec 63	23			23		

*The figures in parentheses refer to WAC students, and are included in the larger figures immediately to the right.

PROGRAMED CLASSES (Continued)

<u>Course and Class</u>	<u>Date of Graduation</u>	<u>Number of Graduating Students</u>				<u>Nongraduates</u>	
		<u>Off</u>	<u>Enl</u>	<u>Civ</u>	<u>Total</u>	<u>Failures</u>	<u>Other</u>
Techniques of Re- view and Analysis							
Course (14-I-F1):							
Class 3-63	25 Jan 63	4		18	22		
Class 4-63	22 Mar 63	7		10	17		
Class 1-64	7 Sep 63	5	1	23	29	1 Civ	1 Civ
Class 2-64	11 Oct 63	5		19	24		
Class 3-64	19 Dec 63	10		17	27	2 Civ	
 Financial Man- agement Budget							
Course (14-K-F3):							
Class 3-63	12 Apr 63	11	2	12	25	(1 Civ 1 Off	
Class 4-63	17 May 63	3	2	15	20		
 Programing and Budgeting Course							
(14-K-F3):							
Class 1-64	11 Oct 63	10	2	20	32	1 Civ	
Class 2-64	23 Nov 63	12	1	16	29		
 Military Account- ing Course							
(14-K-733.1):							
Class 9-63	29 Mar 63		(2)22*		(2)22*		
Class 9A-63	29 Mar 63	2	2	21	25	(1 Enl 4 Civ	1 Enl
Class 10-63	12 Apr 63	1	(1)17	3	(1)21	1 Enl	1 Enl
Class 11-63	26 Apr 63		(2)21	1	(2)22	1 Enl	
Class 12-63	10 May 63		(1)9	1	(1)10		
Class 13-63	1 Jun 63		(1)22	5	(1)27		
Class 1-64	14 Sep 63		25		25	1 Enl	1 Enl
Class 2-64	28 Sep 63	1	2	20	23	(1 Enl 1 Civ	
Class 3-64	28 Sep 63		27		27		3 Enl
Class 4-64	18 Oct 63		(1)26	3	(1)29	1 Enl	5 Enl
Class 5-64	8 Nov 63		(3)30	1	(3)31		5 Enl
Class 6-64	7 Dec 63		(1)20	2	(1)22	4 Enl	(1)8 Enl
Class 7-64	19 Dec 63		(3)30		(3)30	4 Enl	

*The figures in parentheses refer to WAC students, and are included in the larger figures immediately to the right.

PROGRAMED CLASSES (Continued)

<u>Course and Class</u>	<u>Date of Graduation</u>	<u>Number of</u> <u>Off</u>	<u>Enl</u>	<u>Civ</u>	<u>Students</u> <u>Total</u>	<u>Nongraduates</u> <u>Failures</u>	<u>Other</u>
Internal Review and Systems Im- provement Course (14-K-F15):							
Class 2-63	15 Feb 63	3		10	13		
Class 1-64	4 Oct 63	8	2	11	21	1 Civ	
Financial Manage- ment Machine Ac- counting Course (14-K-F14):							
Class 4-63	1 Feb 63	1	1	17	19	1 Civ	
Class 5-63	22 Mar 63	7	4	10	21		
Class 1-64							
Phase I	30 Aug 63	5	3	4	12		
Phase II	20 Sep 63	3	1	3	7		1 Enl
Class 2-64							
Phase I	4 Oct 63	3	1	7	11		
Phase II	25 Oct 63	3	1	4	8	1 Civ	
Class 3-64							
Phase I	1 Nov 63	6	2	9	17	1 Enl	
Phase II	22 Nov 63	4	2	4	10	1 Civ	1 Civ
Advanced Installa- tion Accounting Problems Course (14-G-F16):							
Class 2-63	26 Apr 63			13	13		
Finance Officer Refresher Course (Reserve Compo- nents)(14-A-C9):							
Class 1-63	24 May 63	35			35		
Financial Manage- ment Mobilization Designee Course:							
Class 1-63	14 Jun 63	27			27		

PROGRAMED CLASSES (Continued)

Course and Class	Date of Graduation	Number of Graduating Students				Nongraduates	
		Off	Enl	Civ	Total	Failures	Other
Disbursing Specialist Course (14-S-732.1):							
Class 11-63	29 Mar 63		(2)24		(2)24	1 Enl	
Class 12-63	29 Mar 63		(2)26	1	(2)27		
Class 13-63	12 Apr 63		(2)24		(2)24		(1)1 Enl
Class 14-63	26 Apr 63		(2)23		(2)23	1 Enl	(1)1 Enl
Class 15-63	26 Apr 63		20		20	3 Enl	1 Enl
Class 16-63	10 May 63		(2)15		(2)15	3 Enl	(1)1 Enl
Class 17-63	1 Jun 63		(1)20		(1)20	2 Enl	
Class 18-63	1 Jun 63		20		20	3 Enl	
Class 1-64	14 Sep 63		(2)19		(2)19	5 Enl	
Class 2-64	14 Sep 63		19		19		3 Enl
Class 3-64	28 Sep 63		(1)25		(1)25	2 Enl	
Class 4-64	28 Sep 63		21		21	4 Enl	
Class 5-64	18 Oct 63		25	1	26	(1)1 Enl	1 Enl
Class 6-64	18 Oct 63		25		25	1 Enl	1 Enl
Class 7-64	8 Nov 63		24		24		6 Enl
Class 8-64	8 Nov 63		25		25		4 Enl
Class 9-64	7 Dec 63		(1)31		(1)31	2 Enl	(1)1 Enl
Class 10-64	7 Dec 63		29		29	2 Enl	
Class 11-64	19 Dec 63		(10)37		(10)37		
Class 12-64	19 Dec 63		(7)32	4	(7)36	(1)1 Enl	
Finance Procedures Course (14-R-730.0):							
Class 22-63	23 Feb 63		(3)36		(3)36	1 Enl	(1)1 Enl
Class 23-63	23 Feb 63		(1)14		(1)14		5 Enl
Class 24-63	23 Feb 63		(2)20		(2)20		1 Enl
Class 25-63	9 Mar 63		20		20	2 Enl	2 Enl
Class 26-63	9 Mar 63		(3)24		(3)24	1 Enl	3 Enl
Class 27-63	23 Mar 63		(3)24		(3)24		2 Enl
Class 28-63	23 Mar 63		(3)25		(3)25		1 Enl
Class 29-63	23 Mar 63		23		23		1 Enl
Class 30-63	6 Apr 63		(3)15		(3)15		6 Enl
Class 31-63	6 Apr 63		13		13	1 Enl	8 Enl
Class 32-63	27 Apr 63		(2)19		(2)19	(1)5 Enl	
Class 33-63	27 Apr 63		23		23		1 Enl
Class 34-63	27 Apr 63		24		24	1 Enl	
Class 1-64	9 Aug 63		(2)24		(2)24	5 Enl	8 Enl
Class 2-64	9 Aug 63		23		23	3 Enl	8 Enl
Class 3-64	9 Aug 63		25		25	1 Enl	9 Enl
Class 4-64	23 Aug 63		(1)28		(1)28	3 Enl	(1)1 Enl
Class 5-64	23 Aug 63		24		24	2 Enl	4 Enl

PROGRAMED CLASSES (Continued)

<u>Course and Class</u>	<u>Date of Graduation</u>	<u>Number of Graduating Students</u>				<u>Nongraduates</u>	
		<u>Off</u>	<u>Enl</u>	<u>Civ</u>	<u>Total</u>	<u>Failures</u>	<u>Other</u>
Finance Procedures Course (14-R-730.0)							
Continued:							
Class 6-64	23 Aug 63		27		27	3 Enl	1 Enl
Class 7-64	14 Sep 63	(2)	28		(2)28	3 Enl	7 Enl
Class 8-64	14 Sep 63		28		28	3 Enl	4 Enl
Class 9-64	14 Sep 63		24		24	3 Enl	8 Enl
Class 10-64	5 Oct 63	(2)	29		(2)29	6 Enl	5 Enl
Class 11-64	5 Oct 63		28		28	4 Enl	7 Enl
Class 12-64	5 Oct 63		33		33	1 Enl	6 Enl
Class 13-64	3 Nov 63	(2)	31		(2)31	(1)7 Enl	6 Enl
Class 14-64	3 Nov 63	(3)	34		(3)34	(1)4 Enl	7 Enl
Class 15-64	3 Nov 63		32		32	2 Enl	6 Enl
Class 16-64	16 Nov 63	(8)	37	1	(8)38	1 Enl	1 Enl
Class 17-64	16 Nov 63	(4)	34		(4)34	(3)4 Enl	(1)1 Enl
Class 18-64	16 Nov 63	(8)	33		(8)33	6 Enl	

UNPROGRAMED CLASSES

Punched Card Processing - Military Pay Course:

Class	9 Feb 63	2	34	6	42
Class	19 Apr 63	1	23		24
Class	21 Jun 63	3	25	4	32

Auditing of Electronic Data Processing Systems Course:

Army Audit Agency

Students:

Class 4	7 Jun 63		24	24
Class 1-64	26 Jul 63		28	28
Class 2-64	13 Dec 63		28	28

Atomic Energy Commission Students:

Class 1-64				
Sec I	7 Dec 63		27	27
Sec II	7 Dec 63		27	27

UNPROGRAMED CLASSES (Continued)

<u>Course and Class</u>	<u>Date of Graduation</u>	<u>Number of Graduating Students</u>			<u>Total</u>	<u>Nongraduates</u>	
		<u>Off</u>	<u>Enl</u>	<u>Civ</u>		<u>Failures</u>	<u>Other</u>
U.S. Army Audit Agency Intern Training Course:							
Class 1-64							
Sec I	23 Aug 63			32	32		
Sec II	23 Aug 63			30	30		
Sec III	23 Aug 63			32	32		
USCONARC Command Stock Fund Ac- counting Orien- tation Course:							
Class 1-63	25 May 63	5		38	43		
Class 2-63	31 May 63	4	2	38	44		
Class 3-63	7 Jun 63	9	2	30	41		
Class 4-63	14 Jun 63	2	2	41	45		
Class 5-63	21 Jun 63	5	2	35	42		
Class 1-64	2 Nov 63	1	2	30	33		
Class 2-64	16 Nov 63	2	2	32	36		
Class 3-64	13 Dec 63	4	3	32	39		

"Failures" as used in the above table are academic failures as defined in paragraph 6jj of AR 350-183 (Draft), 1 August 1963, namely, "personnel who are present for the full length of the course but do not graduate due to failure to satisfy the minimum academic standards." At the Finance School resident students must attain an overall average of at least 75 for the entire course to satisfy minimum academic standards. The term "Other" in the above table includes all other nongraduates.

4. ANALYSIS OF STATISTICS AND COMPARISON WITH PRIOR YEARS. a. Total Number of Graduates. The total number of students successfully completing resident courses in calendar year 1963 was 3,064. This figure includes the graduates both of the programed courses and the unprogramed courses, the number of graduates of the former being 2,415, and of the

latter 649. The programed courses were those which had been programed by USCONARC before the start of the fiscal year. The unprogramed courses, which were mostly one week in length and in no case more than two weeks in length, had been developed by the School during the calendar year as needed, and then approved by USCONARC.

In making comparisons with the corresponding figures for prior years, it is to be borne in mind that the figures for all prior years are on a fiscal year basis, while those for 1963 are on a calendar year basis. The Finance School plans and operates on a fiscal year basis, so that the results for calendar year 1963 represent the School's results for the last six months of fiscal year 1963 and the first six months of fiscal year 1964. The following table gives the figures for the total number of resident graduates since the beginning of fiscal year 1953:

TOTAL NUMBER OF STUDENTS WHO COMPLETED U.S. ARMY
FINANCE SCHOOL RESIDENT COURSES, 1953--1963

<u>Year</u>	<u>Off</u>	<u>Enl</u>	<u>Civ</u>	<u>Total</u>
Fiscal 1953	863	1,713	178	2,754
" 1954	584	2,030	125	2,739
" 1955	486	1,076	346	1,908
" 1956	835	786	794	2,415
" 1957	601	1,005	648	2,254
" 1958	612	1,598	480	2,690
" 1959	609	1,017	383	2,009
" 1960	652	2,884	530	4,066
" 1961	620	2,303	380	3,303
" 1962	596	2,077	570	3,243
Jul--Dec 1962	236	1,052	198	1,486
Calendar 1963	542	1,661	861	3,064

b. The Academic Failures. For all the years preceding calendar year 1963 this Historical Record classed as an academic failure (1) any student who completed his course but failed to attain an overall average of at least 75 for the entire course, and (2) any student who before

completing his course had by reason of academic deficiency been terminated as a student at the Finance School by action of the School's Faculty Board. For calendar 1963 and subsequent years, to conform with guidelines of USCONARC this Historical Record classes as academic failures only those students who complete their course but fail to attain an overall average of at least 75 for the entire course; all other nongraduating students are included in the column "Other" under "Nongraduates."

It is only in the programmed courses that academic failures occurred, for in the unprogramed courses, which were of the nature of orientations or seminars, there were no graded quizzes or examinations, and hence no academic failures. In calendar year 1963 there were 136 academic failures as newly defined, 1 of whom was a male officer, 110 were enlisted men, 8 were enlisted WACs, and 17 were civilians. As there were 2,415 graduates of the programmed courses, this number added to the 136 academic failures gives a figure of 2,551 graduates and academic failures. When the number of academic failures is expressed as a percentage of 2,551, the result is 5.33% as the percentage of academic failures in calendar year 1963, and 94.67% as the percentage of graduates. The table that follows gives the percentages of graduates and academic failures since the beginning of fiscal year 1953, when this Historical Record was started. It is to be borne in mind that for the periods preceding calendar year 1963 the percentage of academic failures was computed as this term had been defined in this Historical Record for prior years up to the end of December 1962, while for calendar year 1963 the percentage is of academic failures as now redefined.

PERCENTAGE OF STUDENTS WHO GRADUATED AND PERCENTAGE
WHO FAILED AT U.S. ARMY FINANCE SCHOOL, 1953--1963

<u>Year</u>	<u>Graduates</u>	<u>Failures</u>
Fiscal 1953	97.93%	2.07%
" 1954	94.56%	5.44%
" 1955	93.58%	6.42%
" 1956	98.39%	1.61%
" 1957	96.52%	3.48%
" 1958	96.08%	3.92%
" 1959	96.14%	3.86%
" 1960	96.73%	3.27%
" 1961	93.49%	6.51%
" 1962	97.57%	2.43%
Jul--Dec 1962	92.88%	7.12%
Calendar 1963	94.67%	5.33%

c. Statistics of Officer Graduates. Of the officers who took the programed courses, 504 graduated and 1 was an academic failure. Stating these results as percentages, 99.81% graduated and .19% failed. These results continue to maintain the high standard of student officer performance at the Finance School, as the following table shows:

NUMBER OF OFFICERS WHO GRADUATED AND NUMBER WHO
FAILED AT U.S. ARMY FINANCE SCHOOL, 1953--1963

<u>Year</u>	<u>Number of Graduates</u>	<u>Graduates Percentage</u>	<u>Number of Failures</u>	<u>Failures Percentage</u>
Fiscal 1953	666	99.70%	2	0.30%
" 1954	584	99.83%	1	0.17%
" 1955	486	99.59%	2	0.41%
" 1956	835	99.88%	1	0.12%
" 1957	601	98.36%	10	1.64%
" 1958	612	100.00%	0	0.00%
" 1959	609	100.00%	0	0.00%
" 1960	652	99.85%	1	0.15%
" 1961	620	99.68%	2	0.32%
" 1962	596	99.84%	1	0.16%
Jul--Dec 1962	236	99.58%	1	0.42%
Calendar 1963	504	99.81%	1	0.19%

d. Statistics of Enlisted Graduates. Enlisted graduates of the programed courses numbered 1,564. There were 118 enlisted academic failures. Stated as percentages, 92.99% graduated and 7.01% failed. The

corresponding percentages for enlisted students since the beginning of fiscal year 1953, with the academic failures for calendar year 1963 re-defined as already stated, are contained in the following table:

NUMBER OF ENLISTED STUDENTS WHO GRADUATED AND
NUMBER WHO FAILED AT U.S. ARMY FINANCE SCHOOL,
1953--1963

<u>Year</u>	<u>Number of Graduates</u>	<u>Graduates Percentage</u>	<u>Number of Failures</u>	<u>Percentage Failures</u>
Fiscal 1953	1,713	97.06%	52	2.94%
" 1954	2,030	93.29%	146	6.71%
" 1955	1,076	89.45%	127	10.55%
" 1956	786	95.39%	38	4.61%
" 1957	1,005	94.73%	56	5.27%
" 1958	1,598	93.83%	105	6.17%
" 1959	1,017	94.78%	56	5.22%
" 1960	2,884	95.50%	136	4.50%
" 1961	2,303	91.58%	216	8.57%
" 1962	2,077	96.83%	68	3.17%
Jul--Dec 1962	1,052	90.93%	105	9.07%
Calendar 1963	1,564	92.99%	118	7.01%

e. Statistics of Civilian Graduates. While the total number of civilian students who in calendar year 1963 successfully completed courses of the School was 861, of this number 514 were civilian students who had taken the unprogramed courses. Civilian students who successfully completed the programed courses numbered 347, and it is this figure which is used as the basis for comparison. There were 17 civilian academic failures. Adding the 347 graduates and the 17 failures gives a total of 364 graduates and failures in calendar year 1963. This makes the percentage of civilian graduates for the entire year 95.33%, and the percentage of academic failures 4.67%. The following table gives the corresponding figures since the beginning of fiscal year 1953.

NUMBER OF CIVILIAN STUDENTS WHO GRADUATED AND
NUMBER WHO FAILED AT U.S. ARMY FINANCE SCHOOL,
1953--1963

<u>Year</u>	<u>Number of Graduates</u>	<u>Graduates Percentage</u>	<u>Number of Failures</u>	<u>Failures Percentage</u>
Fiscal 1953	178	99.44%	1	0.56%
" 1954	125	100.00%	0	0.00%
" 1955	346	100.00%	0	0.00%
" 1956	794	98.15%	15	1.85%
" 1957	648	97.89%	14	2.11%
" 1958	480	99.37%	3	0.63%
" 1959	383	94.11%	24	5.89%
" 1960	530	99.44%	3	0.56%
" 1961	380	97.69%	9	2.31%
" 1962	570	98.28%	10	1.72%
Jul--Dec 1962	198	95.66%	9	4.34%
Calendar 1963	347	95.33%	17	4.67%

f. The WAC Students. Calendar year 1963 saw 101 WACs successfully complete resident courses, all of them graduates of the programed courses. There were 8 enlisted WAC academic failures, as this term has been defined for calendar year 1963. Among the 101 graduating WACs were 2 WAC officers. No WAC officers were among the academic failures, thus maintaining their perfect record of graduation since they first began coming to the Finance School. Against the 99 graduating enlisted WACs are to be set the 8 enlisted WAC failures. Percentagewise this means that 92.53% of the enlisted WACs taking the programed courses graduated and 7.47% failed.

g. Results of EM and Enlisted WAC Students Compared. The relative showing of the enlisted WACs in calendar year 1963 was somewhat better than that of the enlisted men, for of the latter 1,465 were graduates of the programed courses and 128 were academic failures, making their percentage of graduates and failures for the calendar year 91.97% and 8.03%

respectively. The following table gives a comparison of the results of enlisted men students and enlisted WAC students at the Finance School since the beginning of fiscal year 1953.

NUMBER OF ENLISTED MEN AND ENLISTED WACs WHO
GRADUATED AND NUMBER WHO FAILED AT U.S. ARMY
FINANCE SCHOOL, 1953--1963

<u>Year</u>	<u>Number of Graduates</u>		<u>Graduates Stated as a Percentage</u>		<u>Number of Failures</u>		<u>Failures Stated as a Percentage</u>	
	<u>EM</u>	<u>WACs</u>	<u>EM</u>	<u>WACs</u>	<u>EM</u>	<u>WACs</u>	<u>EM</u>	<u>WACs</u>
Fiscal/53	1,668	45	97.66%	90.00%	40	5	2.34%	10.00%
" /54	2,006	24	93.70%	68.58%	135	11	6.30%	31.42%
" /55	1,006	70	89.89%	80.46%	112	17	10.11%	19.54%
" /56	740	46	95.73%	92.00%	33	4	4.27%	8.00%
" /57	957	48	95.70%	78.69%	43	13	4.30%	21.31%
" /58	1,521	77	94.00%	87.50%	97	11	6.00%	12.50%
" /59	988	29	93.12%	85.30%	73	5	6.88%	14.70%
" /60	2,780	104	95.44%	97.20%	133	3	4.56%	2.80%
" /61	2,069	234	91.35%	92.13%	196	20	8.65%	7.87%
" /62	1,961	116	97.08%	92.80%	59	9	2.92%	7.20%
Jul--Dec/62	989	64	90.16%	90.00%	108	7	9.84%	10.00%
Calendar/63	1,465	99	91.97%	92.53%	128	8	8.03%	7.47%

h. "Other" Nongraduates. Students who did not graduate for any reason other than academic failure as already defined herein are listed as "Other" nongraduates. In the programed courses in calendar year 1963 there were 167 "Other" nongraduates, 157 of whom were enlisted men, 8 were enlisted WACs, and 2 were civilians.

i. The Students from Other Countries. As in previous years, the Finance School gave resident training to a number of students from foreign countries of the Free World. In calendar year 1963 there were 35 such students. Once here, many of them took two courses, and a few took three. Thus the 35 individuals became 69 graduates of the School's programed courses. Of the 35 foreign students 33 were officers and 2 were

sergeants. They came from 12 friendly nations, mostly from the Far East. The following table gives the rank of the students and the countries from which they came.

U.S. ARMY FINANCE SCHOOL GRADUATING STUDENTS
FROM FOREIGN COUNTRIES DURING CALENDAR YEAR 1963

	<u>Lt</u>			<u>1st</u>	<u>2d</u>		
	<u>Col</u>	<u>Maj</u>	<u>Capt</u>	<u>Lt</u>	<u>Lt</u>	<u>Enl</u>	<u>Total</u>
Argentina - - - - -		1					1
Canada - - - - -		1					1
China - - - - -	4	1	1				6
Ghana - - - - -					1		1
Indonesia - - - - -		1			2		3
Iran - - - - -			3				3
Japan - - - - -	2						2
Korea - - - - -			2	1			3
Peru - - - - -		1	1				2
Philippine Islands -		1	3			2	6
Thailand - - - - -	1	1	1	3			6
Vietnam - - - - -			1				1
Total	7	7	12	4	3	2	35

Following the practice which had been established in preceding years for foreign students, and in conformity with paragraph 10c of AR 551-50 that "the foreign trainee should be made to feel accepted and that he is a part of the American community," the School arranged for the foreign students in their off-duty hours to attend various athletic games, to be taken on tours of business plants, and to be present at a number of social and cultural events.

5. THE SCHOOL'S RESIDENT COURSES. In calendar year 1963 the Finance School offered 19 resident courses of instruction, 15 of which

were programed courses and 4 unprogramed courses. Programed courses are the courses included in a training program prepared by USCONARC when it makes up the program for the coming fiscal year. Unprogramed courses are those courses which were not so programed by USCONARC, but were developed by the Finance School after the start of the fiscal year to meet the need for a special course of training requested by some installation. The programs of instruction for both programed and unprogramed courses are developed by the U.S. Army Finance School, and both require the prior approval of USCONARC before they are presented to classes.

a. Programed Courses. The following is a list of the programed courses with a brief description of each:

(1) Finance Officer Career Course (14-A-C22). A 9-months course, being the School's major course for Finance Corps officers who have made the Army their career. Students for this course must have had not less than 3 years and preferably not more than 8 years of commissioned service in the Active Army, and credit for the Finance Officer Basic Course or its equivalent. The course gave training at a more advanced level in military accounting subjects, comptroller subjects, staff finance subjects, and in military science and tactics.

(2) Associate Finance Officer Career Course (14-A-C23). This was a briefer and more concentrated kind of Finance Officer Career Course, 19 weeks in length, for students who have had not less than 3 years and preferably not more than 12 years of commissioned service in the Active Army, or in a reserve component whose branch is Finance. The course was given for the first time in 1963, having been developed to take care of

a backlog of career officers of the Finance Corps who were eligible for career training.

(3) Military Comptrollership Course (14-G-2800). This course was for commissioned officers who are either members of the Active Army or of a reserve component thereof with duties calling for a knowledge of comptrollership, and for civilian employees of the Department of the Army having a civil service rating of GS-9 or higher with duties calling for a knowledge of comptrollership. The course was 6 weeks in length, and was designed to enable its students to perform the comptroller functions under the Army Command Management System.

(4) Finance Officer Basic Course (14-A-C20). Designed primarily for newly commissioned Finance Corps officers and officers who have been transferred to the Finance Corps, the course was 8 weeks and 3 days in length, and provided a basic working knowledge of Army finance. The general military subjects making up the Common Phase of this course were only for those officers inadequately trained in this area, but all students of this course were required to take the subjects making up the Technical Phase.

(5) Techniques of Review & Analysis Course (14-I-F1). Three weeks in length and designed to give instruction in review and analysis functions as a part of the Army Command Management System, this course was available to officers, enlisted personnel of the grade of E-6 or higher, and Department of the Army employees with a civil service rating of GS-5 or higher.

(6) Financial Management Budget Course (14-K-F3). Giving instruction at the field installation level in the principles of budget

formulation under the Army Command Management System, this course was 4 weeks in length and was available to officers, enlisted personnel with an E-6 grade or higher, and Department of the Army employees with a civil service rating of GS-5 or higher.

(7) Programing and Budget Course (14-K-F3). This course is identical with the Financial Management Budget Course (14-K-F3) described immediately above, the name only having been changed.

(8) Internal Review and Systems Improvement Course (14-K-F15). This course gave instruction in the techniques of internal review of financial activities at the installation level, in management engineering, and in automatic data processing systems. The course was 4 weeks in length, and was available to officers, enlisted personnel of the grade of E-6 or higher, and Department of the Army employees with a civil service rating of GS-7 or higher. All students for this course were required to have a working knowledge of accounting equivalent to 12 hours of accounting at the college level.

(9) Financial Management Machine Accounting Systems Course (14-K-F14). Available to officers, E-5 or higher enlisted personnel, and GS-7 or higher Department of the Army employees, the course was 3 weeks in length and gave instruction in electrical and electronic machine accounting systems. For enlisted and civilian students prior basic training or experience in military accounting data processing was deemed desirable.

(10) Advanced Installation Accounting Problems Course (14-G-F16). Giving training in techniques for solving exceptional problems in the accounting areas of the Army Command Management System, the course was

2 weeks in length, and was available to officers and Department of the Army employees in supervisory positions at field installation and higher staff levels. Its students were required either to have a good military accounting background, or credit for the Military Accounting Course, which is described immediately following.

(11) Military Accounting Course (14-K-733.1). This course was available to officers, enlisted personnel and Department of the Army employees, the assignment of all of whom had to be to a Finance and Accounting Office. Students for this course were required to have a knowledge of the basic principles of accounting, and enlisted students had to be qualified as MOS 730 finance clerks. The course was 5 weeks in length and gave instruction in military accounting under the Army Command Management System. Students of this course upon graduating are awarded MOS 733.1.

(12) Finance Officer Refresher Course (Reserve Components) (14-A-C9). This was a refresher course for company and field grade Finance Corps reserve officers. It was 2 weeks in length and dealt with the techniques and procedures appropriate for such reserve officers in an active duty status but not on extended active duty. Students for this course must not within the past 30 months have taken the Finance Officer Basic Course or the Finance Officer Career Course, or their equivalent.

(13) Financial Management Mobilization Designees Course. A mobilization designee is a reserve officer who has been designated for some special duty at a particular installation in the event of a general mobilization. This course was for mobilization designees of the Office

of the Chief of Finance and the Office of the Comptroller of the Army. It was 2 weeks in length and dealt with matters of financial management and administration.

(14) Disbursing Specialist Course (14-S-732.1). This course, 5 weeks in length, gave additional training in Army accounting procedures to enlisted students having Military Occupational Specialty 730.0 (Finance Clerk), and to employees of the Department of the Army with a civil service rating not above GS-7. Students upon successfully completing this course are awarded MOS 732.1.

(15) Finance Procedures Course (14-R-730.0). This is the School's elementary course in finance and accounting operations for enlisted personnel at the entry level. The course was 5 weeks in length, and students who successfully completed it were eligible to take either the Disbursing Specialist Course or the Military Accounting Course. Graduates of the Finance Procedures Course are awarded MOS 730.0.

b. Unprogramed Courses.

(1) Punched Card Processing - Military Pay Course. This course gave training to officers and enlisted personnel in punched card equipment and procedures, mechanized military pay procedures, and procedures for payroll conversion at the installation level from manual to mechanized operation. The course was 2 weeks in length. A similar course, 1 week in length, was also presented for personnel from numbered divisions.

(2) Auditing of Electronic Data Processing Systems Course. The students for this course were employees of the Atomic Energy Commission and the U.S. Army Audit Agency. The training dealt with computer com-

ponents, electronic data processing systems, audit sampling, and audit case problems.

(3) U.S. Army Audit Agency Intern Training Course. The students for this course, which was 1 week in length, were 120 auditor interns of the U.S. Army Audit Agency, all of them recent graduates. Their training at the Finance School was a part of their 6 months of internship duty with the U.S. Army Audit Agency. Among the subjects taught were Army Command Management System cost accounting, accounting concepts and records, fiscal administration and budget management, supply operations, and Army industrial fund.

(4) USCONARC Command Stock Fund Accounting Orientation Course. This was a 1 week course for officers, enlisted personnel and Department of the Army employees which the School prepared at the request of USCONARC. The course dealt with the organization of various stock fund elements, and also with supply management and supply functions.

6. NONRESIDENT TRAINING. a. The Extension Courses. During calendar year 1963 the Finance School through its Department of Nonresident Instruction gave extension course training to students meeting the requirements as to education and experience prescribed by USCONARC for each extension course. These courses were available to all members of the Armed Forces of the United States, including civilian employees of any agency of the Federal Government, and to others as authorized by USCONARC. The extension courses were ten in number, made up of two career courses and eight special courses. Their names and the number of students on the rolls of the Department of Nonresident Instruction on

31 December 1963 for each of these courses, as well as for selected sub-courses, are as follows:

<u>Name of Extension Course</u>	<u>Number of Students</u>
<u>Career Courses:</u>	
Finance Officer Basic/Familiarization Extension Course - - - - -	242 Students
Finance Officer Career Extension Course - - - - -	415 "
<u>Special Courses:</u>	
Military Comptrollership Extension Course - - - -	256 "
Financial Management Budget Extension Course - -	143 "
Techniques of Review and Analysis Extension Course	81 "
Finance Procedures Extension Course - - - - -	282 "
Disbursing Specialist Extension Course - - - - -	61 "
Military Accounting Extension Course - - - - -	101 "
Finance Noncommissioned Officer Extension Course	7 "
Accounting Principles Extension Course - - - - -	2,411 "
Selected Subcourses - - - - -	<u>5,139 "</u>
Total Number of Students - - - - -	9,138

It will be noted that of the 9,138 enrollees on 31 December 1963, 2,411 of them were enrolled for the Accounting Principles Extension Course. Stated as a percentage, 26.3% were enrolled for the Accounting Principles Extension Course, and 73.7% for all the other extension courses.

The Finance Noncommissioned Officer Extension Course was offered for the first time toward the end of 1963. It had been approved by

USCONARC in May 1963. The course provides capper training to Finance noncommissioned officers who have already received credit for the Finance Procedures Course, Disbursing Specialist Course and Military Accounting Course, and gives such noncommissioned officers their first opportunity for a career course.

The other extension courses closely paralleled the Finance School's resident courses, already described in paragraph 5 of this Historical Record. Each extension course was made up of a number of subcourses, and each subcourse consisted of a number of lesson assignments and an examination.

b. The Subcourses. The Department of Nonresident Instruction also offers training in one or more individual subcourses, and many applicants enroll not for a full course but for one or more subcourses. Included among those enrolled for particular subcourses were 13 training groups comprising 197 students from Communications Zone, Europe, also a training group of 39 students from U.S. Army Alaska, and a training group of 24 students of the 398th Reserve Finance Disbursing Section, Lawrence, Massachusetts. The subcourses covered all phases of Army finance from elementary procedures to advanced accounting and comptrollership, including instruction in business law, statistics, management, and military subjects. The following is a list of the subcourses offered in calendar year 1963:

<u>FIN NO.</u>	<u>Title</u>	<u>Credit Hours</u>
1	History, Organization, and Responsibilities of the Finance Corps - - - - -	6
2	Noncommissioned Officer Leadership and Career Development (Infantry NCO) - - - - -	20

<u>FIN NO.</u>	<u>Title</u>	<u>Credit Hours</u>
3	Organization and Functions of a Finance and Accounting Office - - - - -	12
4	Basic Administrative Records (TAG Subcourse 54) - -	10
5	Unit and Organization Supply (Common Subcourse 34)	16
10	Pay of Military Personnel - General - - - - -	8
11	Pay of Military Personnel - Entitlements - - - - -	17
12	Pay of Military Personnel - Collections - - - - -	15
13	Pay of Military Personnel - Miscellaneous - - - - -	13
14	Basic Military Pay Procedures - - - - -	6
15	Entitlements of Military Pay - - - - -	10
16	Collections of Military Pay - - - - -	11
17	Miscellaneous Military Pay Procedures - - - - -	11
19	Miscellaneous Entitlements - - - - -	6
20	Civilian Payroll Procedures - - - - -	20
24	Commercial Accounts - - - - -	10
28	Allowances for PCS Travel - - - - -	10
29	Allowances for TDY Travel - - - - -	9
30	Travel Allowances To, From, and Within Overseas Commands; Dependent Travel Allowances; Trailer Allowances - - - - -	10
31	Travel Allowances for Civilian Employees - - - - -	9
32	PCS Travel Allowances for Military Personnel - - -	16
33	TDY Travel Allowances for Military Personnel - - -	14
34	Overseas Travel Allowances for Military Personnel, Dependent Travel Allowances, and Trailer Allow- ances - - - - -	16
35	Civilian Travel Allowances - - - - -	14

<u>FIN NO.</u>	<u>Title</u>	<u>Credit Hours</u>
40	Introduction to Accounting for Public Funds - - - -	8
41	Preparation and Control of Negotiable and Related Instruments - - - - -	7
42	Cash Control Operations - - - - -	8
43	Maintenance of Basic Records - - - - -	8
44	Public Funds and Relations With the General Account- ing Office - - - - -	14
45	Treasury Checks, U.S. Savings Bonds, Military Pay- ment Orders - - - - -	14
46	Collections, Disbursements, Cashiers and Agents - -	15
47	Basic Accounting Records - - - - -	12
50	Army Fiscal Coding - - - - -	9
51	Fiscal Code - - - - -	22
55	Financial Accounting - Introduction - - - - -	16
56	Financial Accounting - Journalizing, Blocking, and Processing - - - - -	30
57	Financial Accounting - Monthend Procedures; Reports	30
58	Army Stock Fund Accounting - - - - -	20
59	Military Supply Accounting - - - - -	26
60	Application of EAM and ADPS Equipment to Military Accounting - - - - -	20
64	Effective Writing and Oral Expression (TAG Sub- course 72) - - - - -	12
65	Command and Staff Procedures - - - - -	13
66	Effective Army Writing (Common Subcourse 58) - - -	32
67	Methods of Instruction (TAG Subcourse 73) - - - -	7
68	Staff Direction of Finance and Accounting Office Operations - - - - -	16

<u>FIN NO.</u>	<u>Title</u>	<u>Credit Hours</u>
69	Staff Finance Overseas Operations - - - - -	20
70	Reports of Survey and Boards of Officers - - - - -	11
71	Nonappropriated Fund Accounting and Auditing - - - -	27
72	Staff Direction of Finance and Accounting Office Operations I - - - - -	30
73	Staff Direction of Finance and Accounting Office Operations II - - - - -	26
83	Business Law - Contracts - - - - -	30
84	Business Law - Agency and Negotiable Instruments - -	30
86	The Army Command Management System and the Army Program System (Common Subcourse 70) - - - - -	20
87	Manpower Management (TAG Subcourse 48) - - - - -	9
88	Army Budgeting I (Common Subcourse 71) - - - - -	22
89	Internal Review and Control (Common Subcourse 72) - -	30
90	Accounting for Military Comptrollers (Common Subcourse 73) - - - - -	30
91	Army Budgeting II (Common Subcourse 67) - - - - -	22
92	Management Engineering (Common Subcourse 75) - - - -	20
93	Introduction to Statistics (Common Subcourse 76) - -	20
94	Cost and Performance Reporting (Performance Analysis) (Common Subcourse 77) - - - - -	15
95	Review and Analysis (Common Subcourse 78) - - - - -	16
96	Techniques of Statistical Analysis - Part A - - - - -	30
97	Techniques of Statistical Analysis - Part B - - - - -	30
98	Army Reporting System (Common Subcourse 68) - - - - -	9
99	Statistical Presentation - - - - -	10
100	Double Entry Bookkeeping - - - - -	18

<u>FIN NO.</u>	<u>Title</u>	<u>Credit Hours</u>
101	Introduction to Accounting I - - - - -	103
102	Introduction to Accounting II - - - - -	124
103	Intermediate Accounting - - - - -	130
104	Advanced Accounting - - - - -	87
105	Auditing - - - - -	99
106	Cost Accounting - - - - -	135
110	General Military Training I - - - - -	7
111	General Military Training II - - - - -	13
112	General Military Training III - - - - -	12
113	Military Justice - - - - -	8
114	Nuclear Warfare - - - - -	21
115	Combined Arms - - - - -	10
116	Common Military Subjects - - - - -	10
117	Military Science and Tactics I - - - - -	13
118	Military Science and Tactics II - - - - -	19
121	Punched Card Machines - - - - -	5
122	Punched Card Machine Procedures for the Military Pay Voucher System - - - - -	7
126	Records Administration (TAG Subcourse 23) - - - - -	10
127	Introduction to Counterinsurgency Operations (SPWAR Subcourse) - - - - -	30
128	General Counterinsurgency Subjects - - - - -	8
130	Analysis of Cost and Performance Data - - - - -	15
131	Army Budgeting for Executives (Common Subcourse 69) -	30

The five most popular subcourses during calendar year 1963, as

measured by the number of them issued to enrollees in that period, were the following:

<u>Name of Subcourse</u>	<u>Number Issued</u>
Subcourse 101 - Introduction to Accounting I - - - - -	1575
" 55 - Financial Accounting - Introduction - - - -	700
" 51 - Fiscal Code - - - - -	650
" 86 - The Army Command Management System and the Army Program System - - - - -	600
" 3 - Organization and Functions of a Finance and Accounting Office - - - - -	<u>550</u>
	4,075

c. Extension Course Results for the Year. On 31 December 1963 the Department of Nonresident Instruction had 9,138 students on its rolls either for an entire course or for one or more of its subcourses. In 1963 the students completed 81 entire courses and 5,460 subcourses. The disparity between the number of courses completed and the number of subcourses completed is readily explained. When, for example, a student has completed an entire course, as for instance the Finance Officer Career Extension Course which is made up of 26 subcourses, the figure for the number of entire courses completed is increased by 1, but the figure for the number of subcourses completed is increased by 26. Moreover many individual subcourses are completed by students who do not enroll for or complete an entire course. Thus it was that during 1963 as many as 5,460 subcourses were completed by students, but only 81 entire courses.

d. Training Material Distributed by the Department's Unit Training Branch. This branch of the Department of Nonresident Training sends out

its packets of training material to the Finance Branches of the U.S. Army Reserve Schools and to other reserve units. Between 1 January 1963 and 31 December 1963 it sent training packets to 14 U.S. Army Reserve Schools, to the Finance Sections of 12 U.S. Army Reserve Divisions and 17 National Guard Divisions, to 32 Reserve Finance Disbursing Sections, and to 61 other miscellaneous reserve finance units. It also sent its material to a number of active duty Finance Offices upon receipt of their requests.

7. ANNUAL ACTIVE DUTY TRAINING OF RESERVE UNITS. a. Preliminary Arrangements. For the sixth consecutive year, the U.S. Army Finance School in the summer of 1963 gave active duty training to a number of Reserve Finance Disbursing Sections. A letter from Headquarters U.S. Continental Army Command, 28 January 1963, ATUTR-RC, Subject: "Finance School Annual Active Duty Training Schedule, Calendar Year 1963," informed the Finance School that five Reserve Finance Disbursing Sections would take their annual active duty training at Fort Benjamin Harrison in the summer of 1963. Following the receipt of this letter, the Finance School arranged with Headquarters Fort Benjamin Harrison whereby the latter assumed responsibility for the logistical and administrative support of the units that would be coming here, while the Finance School assumed responsibility for their technical training. To carry out this arrangement, Headquarters Fort Benjamin Harrison established a Post Support Group to furnish logistical support for the units, prepare buildings for their occupancy, and provide a liaison between the units and various post activities. The Finance School established a Training Group Headquarters which provided the classrooms and coordinated all training.

b. Units Taking the Training. The following were the units which in 1963 took their summer active duty training at the Finance School:

RESERVE FINANCE UNITS TAKING ACTIVE DUTY TRAINING AT
THE U.S. ARMY FINANCE SCHOOL IN JULY AND AUGUST 1963

<u>Unit</u>	<u>Home Station</u>	<u>ANACDUTRA Strength</u>			
		<u>Off</u>	<u>WO</u>	<u>EM</u>	<u>Total</u>
<u>1st Cycle</u> <u>(30 Jun-13 Jul)</u>					
450 FDS	Wilmington, Delaware	2	1	17	20
374 FDS	Wilmington, Delaware	2	1	21	24
<u>2nd Cycle</u> <u>(14 Jul-27 Jul)</u>					
408 FDS	Gardena, California	3	0	18	21
325 FDS	Toledo, Ohio	1	1	16	18
<u>3rd Cycle</u> <u>(28 Jul-10 Aug)</u>					
398 FDS	Lawrence, Massachusetts	3	1	29	33
		11	4	101	116

In addition to the 116 assigned personnel who took the active duty training, there were 7 others attached to the above units who also took the training, making the total number of personnel taking this training at the Finance School 123.

c. The Training. The scope of the training was determined by the Unit Training Branch of the Department of Nonresident Training acting in coordination with the other training departments of the Finance School. The training was given in three cycles, each cycle being two weeks in length. When the first cycle had been completed, it was followed the next day by the second cycle, and upon completion of the second cycle by the third. The training thus extended from 30 June to 10 August.

The major emphasis in the 1963 program was on technical training, with the main concentration on practice disbursing operations and classroom instruction in mechanized pay procedures. This was true of all the Reserve Finance Disbursing Sections except the 325th, which had recently experienced an exceptionally large turnover of personnel and had only 4 assigned personnel who were MOS qualified individuals. A special two-week course in finance procedures was therefore developed and presented to this unit.

The program of instruction for the other four reserve units was as follows:

<u>Subject</u>	<u>Hours</u>
Procedures Review - - - - -	8
Practice Disbursing Operations - - - - -	32
Night Firing - - - - -	4
Punch Card Processing of Military Pay - - - - -	40
Commander's Time - - - - -	<u>4</u>
Total Hours	88

Not included in the above 88 hours were an additional 13 hours devoted to Orientation and Briefing, Inprocessing and Preparation for Training, and Inspection and Outprocessing.

d. Evaluation. The School's 1963 After-Action Report for Reserve Finance Disbursing Sections noted that the 40-hour subject of Punch Card Processing of Military Pay, which was presented during the second week of each cycle to all the disbursing sections except the 325th, "was enthusiastically received by the units." The same report also noted that this year's training indicates "that units need to place increased emphasis

on travel voucher computation, while maintaining the level of training reached in other areas of disbursing and pay operations."

With respect to the training as a whole, the report came to this conclusion:

"Paragraph 3b, ATP 14-500, dated 2 April 1959, states: 'The training objective while in a reserve status is to provide a unit so trained as to be capable of completing the prescribed training program without delay after mobilization in time to meet deployment schedules. As a minimum, units should be capable of undertaking unit training upon mobilization.' With the exception of the 325 Finance Disbursing Section, all units meet or exceed this training objective."

8. ANNUAL ACTIVE DUTY TRAINING OF USAR SCHOOL STUDENTS. For their annual active duty training, 129 reserve officers and enlisted personnel from U.S. Army Reserve Schools came to the Finance School in June 1963. Of this number, 76 reserve officers came as students, and the remaining 53 -- 33 reserve officers and 20 reserve enlisted personnel -- as staff and faculty members. They came here from 17 States and Puerto Rico.

The Lafayette USAR School, 5031st Army Reserve Service Unit, acted as the host school for this year's training. Lt. Colonel Leonard F. Stevens, Inf., USAR, of the Lafayette USAR School, served as Commandant. Captain William H. Flenniken, Chief of the Unit Training Branch of the Finance School's Department of Nonresident Training, was the Finance School Liaison Officer. He arranged for the technical supplies, services, equipment and training aids which the Finance School furnished the Lafayette School.

At the request of the Commandant of the Lafayette USAR School, a pre-camp conference was held at Headquarters Fort Benjamin Harrison on 11 January 1963, and was attended by representatives of the Lafayette

USAR School, the U.S. Army Finance School, and Headquarters Fort Benjamin Harrison. The conference worked out the problems of logistical and technical support to be rendered by the Finance School and by Fort Benjamin Harrison. A Post Support Group, established by Headquarters Fort Benjamin Harrison, provided the logistical support required of the post, and acted as coordinator between the USAR School and post activities.

As in previous years, the 53 members who were to be the staff and faculty arrived in two increments. The first increment reported at the Finance School on 2 June and served for two weeks, from 2 to 15 June 1963. The second increment reported on 9 June and also served for two weeks, from 9 to 22 June 1963. In addition to the two increments, there was a body of 9 reserve officers and enlisted personnel who came here on 2 June and served for three weeks, from 2 to 22 June 1963. This body included the Assistant Commandant, the Adjutant, and the Supply Officer. They gave continuity to the two increments making up the staff and faculty. There was also an advance party of one reserve officer and one reserve enlisted man who arrived at the Finance School on 1 June, signed for all equipment to be used by the host school, and handled the inprocessing for the personnel of the first increment when the latter arrived on 2 June. The staff and faculty personnel are summarized in the following table:

	1st Increment 2-15 June 1963		2nd Increment 9-22 June 1963		3-Week Tour 2-22 June 1963		Total
	Staff	Faculty	Staff	Faculty	Staff	Faculty	
Male Officers	5	9	2	9	3	1	29
WAC Officers	1		3				4
Enlisted Men	8		7		3		18
Enlisted WACs					2		2
Total	14	9	12	9	8	1	53

In the week from 2 to 8 June the first increment prepared itself for its coming duties with the reserve students when the latter should arrive here. This preparation included an 8-hour course in methods of instruction given by the Educational Advisor of the Finance School, the development of lesson assignments, the designing and procuring of training aids, and the holding of rehearsals. The second increment went through the same procedure during the first week of its arrival. The second week of each increment was devoted to teaching the reserve students, who as already stated numbered 76 reserve officers and whose active duty training was from 9 to 22 June. Their program of instruction was as follows:

Finance Accounting - Introduction - - - - -	16 Hours
Finance Accounting - Journalizing, Blocking -	30 "
Finance Accounting - Month-end Procedures - -	30 "
Tour of Finance Center, U.S. Army - - - - -	3 "

In his letter of 22 June 1963 to the Commanding General, Fifth U.S. Army, Subject: USAR School ANACDUTRA After-Action Report, Colonel Stevens as Commandant of the Lafayette USAR School stated:

"The superior performance of the representatives of the Department of Nonresident Training, Finance School, USAR Support Group, and other Post activities contributed greatly to the smooth and effective operation during the training period. The Commandant of the Finance School and his staff gave full cooperation and support. Their assistance contributed materially to the conduct of this course."

And in a letter of appreciation, dated 18 June 1963, which Colonel Stevens sent to the U.S. Army Finance School and to the Chief of the School's Unit Training Branch, he stated:

"Prompt and effective performance required detailed coordination and cooperation with the Finance School, U.S. Army and Post, and it was a pleasure to work with Capt. William H. Flenniken, Chief of Unit Training, of the Department of Nonresident Training. Captain Flenniken's cooperation and assistance was most outstanding. * * * His devotion to duty and willingness to work with this school during weekends and at all hours * * contributed materially towards successful operation of this school, and the superior presentation of instruction."

9. LOGEX 63. In May of each year since 1949, the Finance School and its Finance Officer Career Class have taken part in the annual exercise known as LOGEX. LOGEX is a logistical training exercise participated in by a number of Army service schools and their officer classes. Its purpose is to have the student officers act as a team within the Army, as well as between the Army and other United States services and allied armed forces, in maintaining continuous logistical and administrative support under presentday conditions of combat. The exercise is thus a valuable training vehicle both for demonstrating the cooperation that is required by the different elements of an Army in the field and for providing an opportunity for this cooperation.

LOGEX is made up of a number of situations or "plays," which as they arise must be handled by the "players," who are the student officers of the service schools participating in the exercise. The plays are initiated by "controllers," who then observe and evaluate the way the players handle them. The plays themselves have been designed to imitate as closely as possible logistical situations which may be expected to arise in the operation today of an army in a theater of hostilities.

As in previous years, the members of the Finance Officer Career

Class and the Finance School controllers were given some preparatory training for the LOGEX exercise by a preliminary exercise at Fort Benjamin Harrison called FINEX. FINEX was a 24-hour exercise developed by the Department of Finance Training and conducted here from 15 thru 17 April. It sought to present the players and Finance controllers with conditions similar to those they would encounter at Fort Lee, although the scope of FINEX was necessarily limited compared with that of LOGEX because of the absence in FINEX of the human element of coordination with other staff agencies.

LOGEX 63 assumed a war situation in a European locale and in the Middle East, with logistical support for the operations. The exercise was a training in providing this logistical support.

USCONARC Circular No. 350-57, 10 September 1962, directed that LOGEX 63 be conducted at Fort Lee, Virginia, from 28 April to 11 May 1963 in two consecutive phases. The first phase, called in the USCONARC circular the Unit Training Phase and conducted from 28 April to 4 May, was for selected U.S. Army Reserve units and selected Reserve and Active Army officers. The second phase, called the Individual Training Phase, was for participating service schools and was conducted from 5 May to 11 May 1963.

Participating in the second phase were the students of the Finance Officer Career Class, comprising 34 U.S. officers and 8 allied officers, and all of them utilized in player positions. Members of the School's Staff and Faculty took part in the LOGEX as support personnel in controller positions, 17 of whom acted as such in Phase I as well as Phase II. Colonel Charles A. McIntosh, Jr., the School's Assistant Com-

mandant, was the Senior Finance-Comptroller Controller. Lt. Colonel Ralph B. Merrick, Director of the Department of Military Training, was the Assistant Senior Comptroller Controller, and Lt. Colonel Anthony B. Frol, Director of the Department of Finance Training, the Assistant Senior Finance Controller. For LOGEX 63 the School's Representative and Liaison Officer on the staff of the Maneuver Director was Lt. Colonel Frederick H. Metcalf.

After completion of the exercise on 11 May 1963, the Finance School personnel departed from Fort Lee the same day and arrived at Fort Benjamin Harrison the following day. Shortly thereafter Colonel McIntosh, who had headed the Finance School group at Fort Lee and as Senior Finance-Comptroller Controller had participated in both Phase I and Phase II, submitted his Report to the Chief Controller, LOGEX 63, Fort Lee, in which he noted that

the actions of and the results attained by player participants in both the reserve unit and service school phases satisfied the purposes for which the exercise was established. The Finance Career Course students used the exercise as a vehicle for applying the instruction received at the Finance School.

With respect to carrying out the exercise in as realistic and warlike an atmosphere as possible, the Report declared that

LOGEX provides this atmosphere in as realistic a setting as can be devised.

Colonel McIntosh concluded his Report with the following 12 recommendations regarding future LOGEXs:

- a. LOGEX be continued as an annual exercise.
- b. Initial briefing of personnel playing the role of the commanders and coordinating directors include the sub-

ject of the role of the comptroller, so that the comptroller may operate within a fully appreciative atmosphere.

- c. Where comptroller positions are played, both key players and their controllers with some training or experience in comptroller activities be selected.
- d. Key players assigned to comptroller positions should not be shifted after start of play.
- e. Play should be vigorously executed between 0700 and 2200 hours inclusive.
- f. Basic security procedures for handling Top Secret documents should be played in LOGEX.
- g. Command & General Staff players be afforded an opportunity to receive pre-LOGEX orientation and to familiarize themselves with the manuals.
- h. Staff of reserve logistical commands be fully augmented prior to start of play to agree with the type of command being played.
- i. Telephone utilization be analyzed to determine if additional circuits are required for play traffic.
- j. Cubicle accommodations for controllers be arranged to provide sufficient space in relation to number of persons involved.
- k. More public finance plays be introduced.
- l. General and direct support concept for finance service be dropped from play in LOGEX 64.

10. GUEST SPEAKERS AT THE SCHOOL. The Finance School supplements the instruction it gives to its resident officer classes with lectures by guest speakers whom it invites for this purpose. When a guest speaker appears before the School's classes, it is to lecture upon a subject in which he is specially qualified. In calendar year 1963 there were the following guest speakers, most of them Army officers:

FINANCE OFFICER CAREER COURSE

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	8 Jan 63	Mr Seymour Pomrenze, Comptrol- ler Division, The Adjutant General's Office, Washington	"Records Administration"
"	9 Jan 63	Lt Col Vern B Dowell, Jr, Pres- ident, Finance Corps Board, U S Army, Washington	"The Howze Board Report" (Classified)
"	10 Jan 63	Lt Col Vern B Dowell, Jr, Pres- ident, Finance Corps Board, U S Army, Washington	"Organization, Functions and Problems of the Fi- nance Corps Board"
"	16 Jan 63	Col L B Taylor, Deputy for Fi- nance Center, U S Army Opera- tions, Fort Benjamin Harrison	"Organization, Functions and Major Problem Areas of the Finance Center, U S Army"
"	22 Jan 63	Mr Stanley C Hirsch, Supervi- sory Fiscal Assistant, Field Services Division, Finance Center, U S Army	"The Mission and Functions of the Field Services Division of the Finance Center, U S Army"
"	24 Jan 63	Mr Kennetn B Hale, Agent-in- Charge, Secret Service, In- dianapolis	"The Detection of Counter- feit Currency"
"	24 Jan 63	Maj Gen Alva R Fitch, Assist- ant Chief of Staff for In- telligence, Department of the Army, Washington	"Intelligence" (Classified)
"	28 Jan 63	Maj G Reames, U S Army Signal School and Center, Fort Mon- mouth, N J	"Electronic Warfare" (Classified)
"	30 Jan 63	Col Edwin C Shewbridge, Com- manding Officer, Finance & Ac- counts Office, U S Army, Wash- ington	"Organization, Functions and Major Problem Areas of the Finance and Ac- counts Office, U S Army"
"	1 Feb 63	Lt Col Quentin E Yoder, Chief, Examinations Division, Milita- ry Pay Operations, Finance Center, U S Army	"The Examination Divis- ion, Finance Center, U S Army"
"	4 Feb	Col Wendell J Coats, Assistant Chief of Information, Depart- ment of the Army, Washington	"The Army Information Program"

FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	4 Feb 63	Lt Col Robert E Erdman, Chief, Control & Processing Division, Finance Center, U S Army	"Control and Processing with Respect to Mech- anized Pay"
"	6 Feb 63	Dr William T Jerome, III, Dean, College of Business Adminis- tration, Syracuse University, Syracuse, N Y	"Review and Appraisal - Facts or Fiction"
"	13 Feb 63	Maj Leslie R Sears, Office of the Chief of Finance, Washing- ton	"Automatic Data Process- ing Systems"
"	13 Feb 63	Col Joseph F Whitton, Comptrol- ler, Office of the Chief of Finance, Washington	"Functions and Problems of the Comptroller in the Office of the Chief of Finance"
"	14 Feb 63	Officer Team from U S Army Chemical Corps School, Fort McClellan, Alabama	"Chemical, Biological and Radiological Warfare" (Classified)
"	19 Feb 63	Maj L H Petersen, Chief, Quality Improvement Division, Finance Center, U S Army	"The Military Pay and Al- lowance Quality Improve- ment Program"
"	19 Feb 63	Mr Sidney W Godwyn, Auditor in Charge, Army Audit Staff, Gen- eral Accounting Office, Fort Benjamin Harrison	"Causes of Overpayments of Military Pay and Al- lowances"
"	20 Feb 63	Maj Ruby R Short, Chief, Validat- ion Branch, Finance Center, U S Army	"The Army Validation Program"
"	20 Feb 63	Col Roy G DeVecchio, Finance and Accounting Officer, Army Mate- riel Command, Washington	"General Orientation and Mission of the Army Ma- teriel Command"
"	20 Feb 63	Mr Stanley C Hirsch, Supervisory Fiscal Assistant, Field Servic- es Division, Finance Center, U S Army	"Disbursing and Banking Services and Entitle- ments Program of the Field Services Divis- ion"
"	26 Feb 63	Col F A Seitzer, Chief, Finance Service Div, Office of the Chief of Finance, Washington	"The Department of the Army Savings Bond Pro- gram"

FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	26 Feb 63	Maj Gen Dwight B Johnson, Deputy Commanding General, Army Air Defense Command, Ent Air Force Base, Colorado	"Operations of the North American Air Defense Command and the Army Air Defense Command" (Classified)
"	27 Feb 63	Lt Col C R Rotz, Chief, Central Accounts Division, Office of the Chief of Finance, Washington	"Accrual of Entitlements"
"	6 Mar 63	Prof Reuben E Slesinger, Univer- sity of Pittsburgh, Pittsburgh, Pennsylvania	"International Economics as Affected by Geopol- itics"
"	8 Mar 63	Col Leslie B Kovacs, Chief, Fi- nance and Accounting Division, Office of the Deputy Chief of Staff, Comptroller, Fort Mon- roe, Va	"Organization, Functions and Problems of My Of- fice"
"	12 Mar 63	Col Laurence T King, Finance and Accounting Officer, Hq First U S Army, Fort Jay, N Y	"Organization, Functions and Problems of the Fi- nance and Accounting Office at Fort Jay"
"	14 Mar 63	Capt William C Mullins, Plans Office, Office of the Chief of Finance, Washington	"Future Concepts of Fi- nancial Management Op- erations"
"	14 Mar 63	Maj Arnold T Head, Finance Corps Board, Washington	"Current Planning Con- cepts" (Classified)
"	15 Mar 63	Lt Col John W Collins, III, Chief, Program Review & Anal- ysis Division, Office of the Comptroller of the Army, Washington	"Management Information at Headquarters, Depart- ment of the Army"
"	19 Mar 63	Mr Harold Jarrett, Director, Data Processing Training Div- ision, National Cash Register Company, Dayton, Ohio	"The Use of Automatic Data Processing Equip- ment in Business Sys- tems"
"	26 Mar 63	Mr C R Sullivan, Representative of International Business Machines Corp, Washington	"Current Status of Auto- matic Data Processing at IBM"

FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	27 Mar 63	Lt Col James R Duffy, Chief, Financial Management Branch, Staff Management Div, Office of Chief of Staff, Department of the Army, Washington	"Financial Management Within the Army Staff"
"	2 Apr 63	Mr Harold Bucher, Representa- tive of Univac Division of Sperry Rand Corp, Washington	"Current Trends in Auto- mation"
"	12 Apr 63	Mr James R Lipinski, Sales Representative, Radio Corp of America, Washington	"Automatic Data Process- ing Equipment of Radio Corp of America"
"	22 Apr 63	Mr Eugene D Johnson, Supervis- ory Analyst, Office of the Comptroller, Finance Center, U S Army	"Problems Associated with the Acquisition and In- stallation of Automatic Data Processing Equip- ment"
"	23 Apr 63	Mr Richard E Sarver, Programer- Analyst, Automatic Data Pro- cessing Systems Facility, Fort Meade, Maryland	"Computerizing Army Fi- nancial Accounting Applications"
"	23 Apr 63	Mr Laurence W Acker, Deputy Comptroller for Accounting and Finance Policy, Office of Assistant Secretary of Defense (Comptroller), Washington	"Organization and Func- tions of the Office of the Assistant Sec- retary of Defense (Comptroller)"
"	25 Apr 63	Mr Donald O Spillman, Chief, Systems Control Branch, Lexing- ton Army Depot, Lexington, Ky	"Automatic Data Processing in Stock Fund Accounting at Lexington Army Depot"
"	25 Apr 63	Col George R Gretser, Comptrol- ler, 4th U S Army, Fort Hous- ton, Texas	"Organization, Functions and Problems of the Com- ptroller, 4th U S Army"
"	26 Apr 63	Lt Col Christian G Kuehlke, U S Army Artillery and Missile School, Fort Sill, Oklahoma	"The Employment of Field Artillery in Nuclear and Non-nuclear War" (Classified)
"	29 Apr 63	Col Arthur C Small, Director of Accounting, Office of the Comp- troller of the Army, Washington	"New Concepts in Integrat- ed Program and Appropri- ation Accounting"

FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	30 Apr 63	Lt Col John B Harvey, Retired, Representative of Army Mutual Aid Assn, Arlington, Virginia	"Survivor Benefits for the Army Officer"
"	2 May 63	Maj Jerome J. Butler, Jr, Chief, Large Scale Automatic Data Pro- cessing Project, Office of the Comptroller, Finance Center, U S Army	"Large Scale Automatic Data Processing Mili- tary Pay Project"
"	15 May 63	Brig Gen William S Steele, Dep- uty Director of Military As- sistance, Office of Secretary of Defense, Washington	"The Military Assistance Program"
"	16 May 63	Mr Herbert Tozier, Deputy Chief, Data Systems Division, Office of the Comptroller, U S Conti- nental Army Command, Ft Monroe, Va	"USCONARC's Command and Management Information System"
"	17 May 63	Hon William G Bray, Member of Congress for 7th District in Indiana	"Congress and the Mili- tary Establishment"
"	22 May 63	Lt General Charles B Duff, Comptroller of the Army, Wash- ington	"The Opportunities for Today's Army Officer"
"	27 May 63	Mr Stanley C Hirsch, Supervi- sory Fiscal Assistant, Field Services Division, Finance Center, U S Army	"Processing of Appeals on Army Report of Sur- vey System"
"	28 May 63	Mr Eugene Newnam, Department of Applied Mathematics and Sta- tistics, Army Management En- gineer Training Agency, Rock Island, Illinois	"Operations Research"
"	3 Jun 63	Maj Gen William B Bunker, Comp- troller and Director of Pro- grams, U S Army Materiel Com- mand, Washington	"Organizational and Fi- nancial Aspects of the Army Materiel Command"
"	5 Jun 63	Maj Gen Paul A Mayo, Chief of Finance, Washington	"Mechanization and the Finance Officer's Fu- ture"

FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-64	11 Sep 63	Dr Daniel Borth, Deputy Asst Secretary of Defense (Comptroller), Washington	"The Program Package Concept"
"	30 Sep 63	Mr Robert Espie, Sales Representative, General Electric Co, Bloomington, Indiana	"Automatic Data Processing Equipment of the General Electric Co"
"	1 Oct 63	Mr H E Wagoner, Training Specialist, Radio Corp of America, Washington	"Radio Corp of America Electronic Data Processing Equipment"
"	10 Oct 63	Lt Col H E Blomgren, Assistant Director of Accounting for Plans & Programs, Office of Comptroller of the Army, Washington	"Current Problems and Developments in the Military Accounting Field"
"	18 Oct 63	Prof Reuben E Slesinger, Dept of Economics, University of Pittsburgh, Pennsylvania	"Some Problems in International Economics"
"	24 Oct 63	Col Nicholas S Strider, Chief, Financial Services Division, Office of Chief of Finance, Washington	"Functions of the Financial Services Division, Office of the Chief of Finance"
"	24 Oct 63	Brig Gen Raymond B Marlin, Dir, Plans & Programs, Office of Chief of Research & Development, DA, Washington	"Research and Development of Army Equipment"
"	30 Oct 63	Mr L W Hoelscher, Deputy Comptroller of the Army, Office of Comptroller of the Army, Washington	"Trends in Comptrollership"
"	4 Nov 63	Lt Col W L Packett, Chief, Financial Policies Division, Office of Chief of Finance, Washington	"The Finance Network of the Army"
"	7 Nov 63	Maj Gen R J Meyers, Deputy Chief of Staff for Individual Training, USCONARC, Ft Monroe, Va	"Organization and Functions of USCONARC"

FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-64	8 Nov 63	Col A C Small, Director of Accounting, Office of the Comptroller of the Army, Washington	"Some Problems of Military Comptrollership"
"	14 Nov 63	Dr Leon E Hay, Professor of Accounting, Indiana University, Indianapolis, Indiana	"Governmental Accounting and Commercial Accounting Compared"
"	15 Nov 63	Col John E Kirk, Director of Compensation, Office of the Assistant Secretary of Defense, Washington	"Military Career Compensation"
"	19 Nov 63	Capt G C Courtney, Chief, Validations Office, U S Army Finance Center	"The Army Validation Program"
"	19 Nov 63	Mr John P Eckert, Vice President, UNIVAC Division, Sperry Rand Corp, Philadelphia, Pa	"Computer Technology - United States v. Russia"
"	20 Nov 63	Col F A Seitzer, Chief, Finance Services Division, Office of Chief of Finance, Washington	"Functions and Problems of the Finance Services Division, Office of Chief of Finance"
"	4 Dec 63	Mr Harold Jarrett, National Cash Register Company, Dayton, Ohio	"The Equipment and Services of the National Cash Register Company"
"	5 Dec 63	Maj Gen William F Train, Commandant, U S Army War College, Carlisle Barracks, Penna	"Interservice Coordinated Staff Action"
"	10 Dec 63	Maj William Cate, Finance & Accounts Office, Washington	"The Financial Automated Systems Team for Writing Programs for Standardized Armywide Applications"
"	11 Dec 63	Maj Robert D. Teasdale, Finance Corps Board, Washington	"The Role of the Finance Corps Board"
"	17 Dec 63	Brig Gen William C Haneke, Commanding General, Finance Center, U S Army	"Mission and Functions of the Finance Center, U S Army"
"	19 Dec 63	Mr Stanley C Hirsch, Field Services Office, Finance Center, U S Army	"Disbursing and Banking Services"

ASSOCIATE FINANCE OFFICER CAREER COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	9 Jan 63	Lt Col Vern B Dowell, Jr, President, Finance Corps Board, U S Army, Washington	"The Howze Board Report" (Classified)
"	24 Jan 63	Maj Gen Alva R Fitch, Assistant Chief of Staff for Intelligence, Department of the Army, Washington	"Intelligence" (Classified)
"	28 Jan 63	Maj G Reames, U S Army Signal School and Center, Fort Monmouth, N J	"Electronic Warfare" (Classified)
"	4 Feb 63	Col Wendell J Coats, Assistant Chief of Information, Department of the Army, Washington	"The Army Information Program"
"	6 Feb 63	Dr William T Jerome, III, Dean, College of Business Administration, Syracuse University, Syracuse, N Y	"Review and Appraisal - Facts or Fiction"
"	14 Feb 63	Officer Team from U S Army Chemical Corps School, Fort McClellan, Alabama	"Chemical, Biological and Radiological Warfare" (Classified)
"	26 Feb 63	Maj Gen Dwight B Johnson, Deputy Commanding General, Army Air Defense Command, Ent Air Force Base, Colorado	"Operations of the North American Air Defense Command and the Army Air Defense Command" (Classified)
"	27 Feb 63	Lt Col C R Rotz, Chief, Central Accounts Division, Office of the Chief of Finance, Washington	"Accrual Entitlements"
"	6 Mar 63	Prof Reuben E Slesinger, University of Pittsburgh, Pittsburgh, Pennsylvania	"International Economics as Affected by Geopolitics"
"	14 Mar 63	Capt William C Mullins, Plans Office, Office of the Chief of Finance, Washington	"Future Concepts of Financial Management Operations"
"	15 Mar 63	Lt Col John W Collins, III, Chief, Program Review and Analysis Division, Office of the Comptroller of the Army, Washington	"Management Information at Headquarters, Department of the Army"

ASSOCIATE FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	5 Apr 63	Mr Stanley C Hirsch, Supervisory Fiscal Assistant, Field Services Div, Finance Center, U S Army	"Losses of Funds of Dis- bursing Officers' Ac- counts"
"	8 Apr 63	Maj Ruby R Short, Chief, Valida- tion Branch, Finance Center, U S Army	"Orientation on the Army Validation Program"
"	9 Apr 63	Lt Col Quentin E Yoder, Chief, Examinations Div, Military Pay Operations, Finance Center, U S Army	"Army Examination and Quality Improvement Programs"
"	12 Apr 63	Lt Col Quentin E Yoder, Chief, Examinations Div, Mil Pay Oper- ations, Finance Center, U S Army	Continuation of Lecture of 9 April 1963
"	19 Apr 63	Maj Laverne H Petersen, Chief, Quality Improvement Division, Finance Center, U S Army	"Military Pay and Allow- ances Quality Improve- ment"
"	19 Apr 63	Mr Sidney W Godwyn, Auditor in Charge, Army Audit Staff, Gen- eral Accounting Office, Fort Benjamin Harrison	"Causes of Overpayments of Military Pay and Al- lowances"
"	24 Apr 63	Mr Stanley C Hirsch, Supervisory Fiscal Assistant, Field Ser- vices Division, Finance Center, U S Army	"Services Provided The Armywide Finance Network by the Field Services Division"
"	25 Apr 63	Mr Donald O Spillman, Chief, Systems Control Branch, Lexing- ton Army Depot, Lexington, Ky	"Automatic Data Process- ing in Stock Fund Ac- counting at Lexington Army Depot"
"	26 Apr 63	Lt Col Christian G Kuehlke, U S Army Artillery and Missile School, Fort Sill, Oklahoma	"The Employment of Field Artillery in Nuclear and Non-nuclear War" (Classified)
"	29 Apr 63	Col Arthur C Small, Director of Accounting, Office of the Comp- troller of the Army, Washington	"New Concepts in Inte- grated Program and Ap- propriation Accounting"

ASSOCIATE FINANCE OFFICER CAREER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	2 May 63	Maj Jerome J Butler, Jr, Chief, Large Scale Automatic Data Pro- cessing Project, Office of the Comptroller, Finance Center, U S Army	"Large Scale Automatic Data Processing Mili- tary Pay Project"
"	14 May 1963	Mr William H Scheiter, Assistant Chief, Control and Processing Division, Military Pay Opera- tions, Finance Center, U S Army	"The Initial Processing of Military Pay Vouch- ers"
"	15 May 1963	Brig Gen William S Steele, Dep- uty Director of Military As- sistance, Office of Secretary of Defense, Washington	"The Military Assistance Program"
"	16 May 63	Mr Herbert Tozier, Deputy Chief, Data Systems Division, Office of the Comptroller, U S Conti- nental Army Command, Ft Monroe, Va	"USCONARC's Command and Management Information System"
"	17 May 63	Hon William G Bray, Member of Congress for 7th Indiana Con- gressional District	"Congress and the Mili- tary Establishment"
"	22 May 63	Lt General Charles B Duff, Comp- troller of the Army, Washington	Graduation Address: "The Opportunities for Today's Army Officer"

MILITARY COMPTROLLERSHIP COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
3-63	5 Feb 63	Mr Eugene Newnam, Ordnance Man- agement Engineering Training Agency, Rock Island, Ill	"Operations Research"
"	6 Feb 63	Dr William T Jerome, III, Col- lege of Business Administra- tion, Syracuse University, Syracuse, N Y	"Review and Appraisal - Facts or Fiction"
"	15 Feb	Col Ralph A Devine, Comptrol- ler, Hq 6th U S Army, Presidio, San Francisco, Cal	"The Comptroller in Ac- tion"

MILITARY COMPTROLLERSHIP COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
4-63	16 May 63	Mr Herbert Tozier, Deputy Chief, Data Systems Division, Office of the Comptroller, U S Conti- nental Army Command, Ft Monroe, Va	"USCONARC's Command and Management Information System"
"	17 May 63	Hon William G Bray, Member of Congress for 7th Indiana Con- gressional District	"Congress and the Mili- tary Establishment"
"	22 May 63	Lt General Charles B Duff, Comp- troller of the Army, Washington	"The Opportunities for Today's Army Officer"
"	28 May 63	Mr Eugene Newnam, Department of Applied Mathematics and Sta- tistics, Army Management En- gineer Training Agency, Rock Island, Illinois	"Operations Research"
"	3 Jun 63	Maj Gen William B Bunker, Comp- troller and Director of Pro- grams, U S Army Materiel Com- mand, Washington	"Organizational and Fi- nancial Aspects of the Army Materiel Command"
"	5 Jun 63	Maj Gen Paul A Mayo, Chief of Finance, Washington	"Mechanization and the Finance Officer's Fu- ture"
1-64	29 Aug 64	Mr Luke Ivers, Acting Chief, Statistical Analysis & Reports Div, Hq 5th U S Army, Chicago	"Oral Review and Analysis at Fifth U S Army"
"	5 Sep 63	Mr Howard Martin, Chief, Re- ports & Methods Branch, Comp- troller's Office, USCONARC, Ft Monroe, Va	"Review and Analysis at Staff Level"
"	11 Sep 63	Dr Daniel Borth, Deputy Asst Secretary of Defense (Comp- troller), Washington	"The Program Package Concept"
"	11 Sep 63	Mr Eugene Newnam, U S Army Man- agement Engineering Training Agency, Rock Island Arsenal, Illinois	"General Orientation to Operations Re- search"

MILITARY COMPTROLLERSHIP COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
2-64	10 Oct 63	Lt Col H E Blomgren, Assistant Dir of Accounting for Plans & Programs, Office of the Comp- troller of the Army, Washing- ton	"Current Problems and Developments in the Military Accounting Field"
"	30 Oct 63	Mr L W Hoelscher, Deputy Comp- troller of the Army, Office of Comptroller of the Army, Washington	"Trends in Comptroller- ship"
"	6 Nov 63	Mr Wilbur Weare, Army Manage- ment Engineering Training Agen- cy, Rock Island Arsenal, ILL	"Operations Research"

FINANCE OFFICER BASIC COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
5-63 6-63	27 Feb 63	Mr Thomas L Husselton, U S Sav- ings Bond Division, Treasury Department, Washington	"Savings Bond Promotion"
5-63	7 Mar 63	Col Leslie B Kovacs, Chief, Fi- nance and Accounting Division, Office of Deputy Chief of Staff, Comptroller, U S Continental Army Command, Ft Monroe, Va	Graduation Address: "The Importance of Ef- fective Communication"
6-63	24 Apr 63	Col George R Gretser, Comptrol- ler, 4th U S Army, Fort Hous- ton, Texas	Graduation Address: "The Finance Corps Offi- cer"
7-63	15 May 63	Brig Gen William S Steele, Dep- uty Director of Military As- sistance, Office of Secretary of Defense, Washington	"The Military Assistance Program"
"	17 May 63	Hon William G Bray, Member of Congress for 7th Indiana Con- gressional District	"Congress and the Mili- tary Establishment"
"	22	Lt General Charles B Duff, Comptroller of the Army, Wash- ington	"The Opportunities for Today's Army Officer"

FINANCE OFFICER BASIC COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
7-63	5 Jun 63	Maj Gen Paul A Mayo, Chief of Finance, Washington	"Mechanization and the Finance Officer's Future"
"	20 Jun 63	Col William E Sievers, Deputy Chief of Finance, Washington	Graduation Address: "Some Suggestions for Young Finance Officers"
2-64 3-64	24 Sep 63	Mr Kenneth B Hale, Chief, Indianapolis Office, U S Secret Service, Indianapolis, Ind	"The Detection of Counterfeit Money"

TECHNIQUES OF REVIEW AND ANALYSIS COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
4-63	15 Mar 63	Lt Col John W Collins, III, Chief, Program Review and Analysis Division, Office of the Comptroller of the Army, Washington	"Management Information at Headquarters, Department of the Army"
1-64	29 Aug 63	Mr Luke Ivers, Acting Chief, Statistical Analysis & Reports Division, Hq 5th U S Army, Chicago	"Oral Review and Analysis at Fifth U S Army"
"	5 Sep 63	Mr Howard Martin, Chief, Reports & Methods Branch, Programs & Analysis Div, Comptroller's Office, USCONARC, Ft Monroe, Va	"Review and Analysis at Staff Level"
2-64	3 Oct 63	Mr John P Salb, Chief, Management Analysis & Budget Division, Office of the Comptroller, Finance Center, U S Army	"Review and Analysis at the Finance Center, U S Army"
3-64	11 Dec 63	Mr John P Salb, Chief, Management Analysis & Budget Division, Office of the Comptroller, Finance Center, U S Army	"Review and Analysis at the Finance Center, U S Army"

FINANCIAL MANAGEMENT MACHINE ACCOUNTING COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
4-63	1 Feb 63	Mr Thomas Wright, Representative of National Cash Register Company, Indianapolis	Graduation Address: "New Concepts in File Storage"
3-64	19 Nov 63	Mr John P Eckert, Vice President, UNIVAC Division, Sperry Rand Corp, Philadelphia, Pa	"Computer Technology - United States v. Russia"

INTERNAL REVIEW AND SYSTEMS IMPROVEMENT COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
2-63	6 Feb 63	Dr William T Jerome, III, Dean, College of Business Administration, Syracuse University, Syracuse, N Y	"Review and Appraisal - Facts or Fiction"
"	13 Feb 63	Mr Wendell W Fenn, Chief, Internal Review Division, Office of the Comptroller, Finance Center, U S Army	"The Commander and Internal Review"
"	15 Feb 63	Col Ralph A Devine, Comptroller, Hq 6th U S Army, Presidio, San Francisco, Cal	"The Comptroller in Action"
1-64	2 Oct 63	Mr Wendell W Fenn, Chief, Internal Review Division, Office of the Comptroller, Finance Center, U S Army	"Internal Review at the U S Army Finance Center"

FINANCIAL MANAGEMENT BUDGET COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
3-63	27 Mar 63	Lt Col James R Duffy, Chief, Financial Management Branch, Staff Management Division, Office of the Chief of Staff, DA, Washington	"Financial Management Within the Army Staff"
4-63	29 Apr 63	Col Arthur C Small, Director of Accounting, Office of the Comptroller of the Army, Washington	"New Concepts in Integrated Program and Appropriation Accounting"

ADVANCED INSTALLATION ACCOUNTING PROBLEMS COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
2-63	26 Apr 63	Mr Walter J Schuchmann, Special Assistant to the Commanding General, Finance Center, U S Army	Graduation Address: "Economics Gone Hollywood"

FINANCE OFFICER REFRESHER COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	16 May 63	Mr Herbert Tozier, Deputy Chief, Data Systems Division, Office of the Comptroller, U S Continental Army Command, Ft Monroe, Va	"USCONARC's Command and Management Information System"
"	17 May 63	Hon William G Bray, Member of Congress for 7th Indiana Congressional District	"Congress and the Military Establishment"
"	22 May 63	Lt General Charles B Duff, Comptroller of the Army, Washington	"The Opportunities for Today's Army Officer"

FINANCIAL MANAGEMENT MOBILIZATION DESIGNEE COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	3 Jun 63	Maj Gen William B Bunker, Comptroller and Director of Programs, U S Army Materiel Command, Washington	"Organizational and Financial Aspects of the Army Materiel Command"
"	5 Jun 63	Maj Gen Paul A Mayo, Chief of Finance, Washington	"Mechanization and the Finance Officer's Future"
"	10 Jun 63	Lt Col R G Fazakerley, Comptroller Division, Office of Chief of Finance, Washington	"Organization, Functions and Mission of the Office of Chief of Finance, and of Class II Activities"

FINANCIAL MANAGEMENT MOBILIZATION DESIGNER COURSE (Continued):

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-63	10 Jun 63	Lt Col George Shephard, Plans Office, Office of Chief of Finance, Washington	"Continuity of Operations Plan of the Office of Chief of Finance and of Class II Activities" (Classified)
"	11 Jun 63	Mr Wilfred H Scheiter, Assis- tant Chief, Control & Process- ing Division, Military Pay Operations, Finance Center, U S Army	"The Impact Upon the Fi- nance Center, U S Army of Data Transmission System"
"	11 Jun 63	Lt Col Quentin E Yoder, Chief, Examination Division, Military Pay Operations, Finance Cen- ter, U S Army	"The Army's Current and Projected Examination Program"
"	12 Jun 63	Maj Laverne H Petersen, Chief, Quality Improvement Division, Finance Center, U S Army	"Military Pay and Allow- ances Quality Improve- ment"

ARMY AUDIT AGENCY INTERN TRAINING COURSE:

<u>Class</u>	<u>Date</u>	<u>Guest Speaker</u>	<u>Subject</u>
1-64	23 Aug 63	Mr Floyd Fagg, Chief of Train- ing Branch, Management & Re- sources Division, Hq U S Army Audit Agency, Washington	Graduation Address: "Honesty and Applica- tion in Auditing Work"

PROGRAMING AND BUDGETING COURSE:

1-64	4 Oct 63	Mr Ben A Walters, Budget Offi- cer, Office of the Comptrol- ler, Hq 2nd U S Army, Ft Meade, Maryland	"The Duties and Respon- sibilities of Budget- ing Personnel"
2-64	15 Nov 63	Col E M Minion, Comptroller and Director of Programs, Aberdeen Proving Grounds, Maryland	"Test and Evaluation Command Programing and Budgeting Activities"
"	22 Nov 63	Col Dana L Lane, Comptroller, U S Army Finance Center	Graduation Address: "Some Personal Experien- ces as a Comptroller"

11. VISITORS OTHER THAN GUEST SPEAKERS. Besides the guest speakers for the School's resident classes, there were other visitors who came here either upon matters of an administrative nature, or to make courtesy calls, or as officers of foreign countries on a tour of military installations in the United States. Among the visitors who thus came to the Finance School in calendar year 1963 were the following:

16 January 1963. Brigadier General B. F. Evans, Deputy to Deputy Chief of Staff for Individual Training, U.S. Continental Army Command, Fort Monroe, Virginia, visited the School, and was briefed by the Commandant and the training directors regarding the School's mission and activities.

22 January 1963. A party of three Turkish Army officers, accompanied by an American Army officer as interpreter, visited the Finance School as part of an orientation tour of military installations in the United States. The Turkish officers were Col. Bahattin Alpkan, Assistant Chief, G-1, Ground Forces Command; Col. Abdullah Gurver, Chief, Personnel, J-1, Turkish General Staff; and Maj. Mehmet Erdulek, Assistant Chief, Career Management, Ground Forces Command. They were received by Colonel Francis A. Chamblin, Commandant of the School, who briefed them on the mission and activities of the Finance School.

4-5 February 1963. Lt Colonel John B. Sperry, Personnel Operations Division, Office of the Deputy Chief of Staff, Personnel, Washington, came to the School and briefed the students of Class 1-1963 of the Finance Officer Career Course and Class 1-1963 of the Associate Finance Officer Career Course on the matter of duty assignments following completion of their courses at the Finance School.

8 March 1963. Mr. Alfred B. Fitt, Under-Secretary of the Army for Manpower, Washington, on a visit to The Adjutant General's School, which is housed in the same building with the Finance School, called on Colonel Chamblin, Commandant of the Finance School, and the latter briefed Mr. Fitt upon the activities of the Finance School.

27-29 March 1963. Mr. Martin Cregg, Accounting Directorate Office, Office of the Comptroller of the Army, Washington, came to the School and conferred with the instructors in the Department of Accounting Training regarding the revision of AR 37-108. This AR is the basic Army Regulation for accounting at the installation level. Mr. Cregg sought the experiences of the School's instructors with respect to AR 37-108 and any suggestions they might have for improving it.

2 April 1963. Mr. James Forsyth, Senior Educational Specialist, and Mr. Thomas Strange, Chief of the Evaluation Division, Army Intelligence School, Fort Holabird, Maryland, visited the School to observe the operation of the Central Testing Branch in the Office of the Educational Advisor. The visitors conferred with Mr. Nay, the School's Educational Advisor, to learn how the School compiled its tests, how the tests were administered, the analysis of tests, and grading techniques and procedures.

8 May 1963. Mr. Tilton Davis, Educational Advisor, Headquarters, Fifth U.S. Army, visited the School and conferred with Mr. Nay, the School's Educational Advisor. Mr. Tilton explained the facilities available in the way of tapes and tape recorders for any at the Finance School who may be interested in studying foreign languages.

9 May 1963. Mr. Richard H. Austin of the Bureau of the Budget, Washington, and Mr. R. Breen of the Department of Defense, Washington, accompanied by Col. C. G. Shettle and Lt. Col. E. L. Knoll, both from Headquarters, U.S. Continental Army Command, Fort Monroe, as part of a visit to Fort Benjamin Harrison came to the Finance School to be informed regarding the School's activities, its staff, courses, student input, and funding and budgeting details. The visitors were briefed by the Commandant and members of his staff.

29 May 1963. Dr. Thomas Shaughnessey, Educational Advisor, U.S. Continental Army Command, and Dr. Joseph H. Kanner, Army Pictorial Division, Office of Chief Signal Officer, visited the School and conferred first with the Commandant and then with the Educational Advisor and training directors on the desirability of using educational television in the classrooms.

31 May 1963. Two officers, one an American and the other a Canadian, together visited the School to be oriented regarding the School's operations. The American officer was Lt. Col. William Packett, of the Office of the Chief of Finance, Washington, and the Canadian officer was Maj. J. E. R. Duchesne, Staff Paymaster, Canadian Army Staff, stationed in Washington. They were briefed by Colonel McIntosh, the School's Assistant Commandant, and they then met the directors of the training departments who described the activities of their departments. In the afternoon the two visitors toured the Finance Center, U.S. Army. The following morning, Saturday, 1 June, they returned by plane to Washington.

13 June 1963. A group made up of five Indonesian officers and one Indonesian civilian, escorted by Maj. Robert H. Roberts, a U.S. Army

officer, visited the Finance School as part of a tour of military installations in the United States. The group was headed by Brig. Gen. Achmad Janus Mokoginta, Indonesian Deputy First Minister for Defense and Security. The visitors were received by Colonel Chamblin, the School's Commandant, who briefed them on the mission and activities of the Finance School. Accompanied by members of his staff, Colonel Chamblin then escorted the visiting group on a tour of the School building.

8-9 July 1963. Major David H. Sullivan, in the Finance and Accounting Division of the Comptroller's Office, Hq USCONARC, Fort Monroe, came to the Finance School to observe the training of the reserve disbursing sections that were then taking their annual active duty training here.

11-12 July 1963. Colonel Robert L. Metcalf, Finance and Accounting Officer, Hq Second U.S. Army, Fort Meade, Md., visited the School and observed the annual active duty training of the reserve disbursing sections of the Second U.S. Army.

15 July 1963. Major Robert D. Teasdale and 1st Lieutenant William G. Harris, members of the Finance Corps Board, Washington, visited the School and conferred with officials about having the students of Class 1-1964 of the Finance Officer Career Course work upon a research project as part of their training. Major Teasdale left with the School a list of potential research topics, which the School's training directors may modify according to their judgment, and which then can be assigned to the career course students for research and development, with a copy of each student's research paper to be furnished to the library of the Finance Corps Board.

8 August 1963. The Most Reverend Arnulfo Arcilla, D.D., Bishop of Sarsogon, Philippine Islands, as part of a visit to Fort Benjamin Harrison, and escorted by Lt Colonel Victor E. Bess, Chief of Retired Pay Division, U.S. Army Finance Center, visited the Finance School and made a tour of the School building.

15-16 August 1963. Lt Colonel Jack E. Miller, an instructor at the U.S. Army Logistics Management School, Fort Lee, Virginia, visited the School to receive some background knowledge pertaining to the financial aspects of Army management. He sought this knowledge to use in instructing at the Logistics Management School. Colonel Miller conferred with officials of the Department of Accounting Training and the Department of Comptroller Training, and he was briefed on the School's teaching of budgeting and accounting as a part of the Army Command Management System, and on its teaching of internal audit and review.

19-21 August 1963. Miss Jean E. Evans, Chief, Data Systems Analysis Branch, Office of the Comptroller, Fort Gordon, Georgia, came to the Finance School to make a study of its nonresident student administration system in connection with a contemplated mechanization of student records at the Provost Marshal General School and the Civil Affairs School, both at Fort Gordon, Georgia. While here Miss Evans studied how the records for the nonresident students were being maintained by the Department of Nonresident Instruction, and how the machine operations upon these records were being performed by the data processing machines of the Department of Accounting Training.

19 August 1963. Mr. Richard Killmeier, Deputy Assistant Chief, Management and Resources Division, Hq U.S. Army Audit Agency, Washington,

came to the School as the representative of the Chief of the U.S. Army Audit Agency and welcomed, as they were about to begin training, the students of Class 1-1964 of the U.S. Army Audit Intern Training Course.

19-23 August 1963. Mr. Floyd Fagg, Chief of Training Branch, Management and Resources Division, Hq U.S. Army Audit Agency, Washington, visited the School to observe the training of the students, who are civilian employees of the Army Audit Agency, in Class 1-1964 of the U.S. Army Audit Agency Intern Training Course. On 23 August, which was the last day of the course for this class and the day on which it graduated, Mr. Fagg delivered the graduation address.

4-6 September 1963. Mr. Howard Martin, Chief, Reports and Methods Branch, Programs and Analysis Division, Comptroller's Office, USCONARC, Fort Monroe, came to the School and conferred with members of the Department of Comptroller Training on methods development and the review and analysis of programing, budgeting and data processing, as these have been conducted during the past five years at Hq USCONARC. While here Mr. Martin also delivered a lecture to Class 1-1964 of the Military Comptrollership Course that dealt with review and analysis at the staff level.

1-2 October 1963. Lt Colonel W. A. Tieman, Chief, Finance Branch, Special Support Division, Office of Personnel Operations, Department of the Army, Washington, visited the Finance School to interview student officers and the officers of the Finance School staff and faculty about career planning as Finance Corps officers. On 1 October Colonel Tieman interviewed the student officers of Class 1-1964 of the Finance Officer Career Course, and on the following day officers of the Finance School.

4 October 1963. Colonel L. C. Taynton of the U.S. Army Management School, Fort Belvoir, Virginia, visited the School. He conferred with members of the Department of Comptrollership to see in what way the U.S. Army Management School could contribute to the Finance School's management training program by providing the latter with lesson plan material and instructional texts of the U.S. Army Management School.

8 October 1963. Major General Paul A. Mayo, Chief of Finance, Washington, while on a visit to the U.S. Army Finance Center, came to the Finance School. With Lt Colonel Spaulding and Major Stone present, two members of the Commandant's staff, the Commandant briefed General Mayo on the changes in the organization of the School consequent upon the establishment on the post on 1 October 1963 of the U.S. Army School Center. Matters relating to the training programs of the Finance Procedures Course, Disbursing Specialist Course and the Military Accounting Course were also discussed. Later the same day General Mayo met the officers of the School's staff and faculty to greet them, and near the close of the day he met the School's NCO staff and faculty of the grade of E-5 and above and spoke briefly about some of the provisions of the new military pay bill recently passed by Congress.

25 October 1963. Major Robert D. Teasdale, a member of the Finance Corps Board, Washington, visited the School and conferred with the Educational Advisor about the research projects assigned as a part of their training to the students of Class 1-1964 of the Finance Officer Career Course. Mr. Nay, the Educational Advisor, gave Major Teasdale a copy of the subjects for research to be undertaken by the students in their research, and also the names of faculty members who are to assist the students.

3 December 1963. Dr. R. G. Smith, Jr., an official connected with the Human Resources Research Office, which is a research agency of The George Washington University, Washington, D.C., and operates under a contract with the Department of the Army, visited the Finance School to consider as a problem of research the question of the optimum content of the Finance Officer Career Course in the years immediately ahead. Dr. Smith was briefed by the Commandant, Colonel Chamblin, on the School's mission, and by the Assistant Commandant, Colonel McIntosh, on the present curriculum of the Finance Officer Career Course. He next visited the School's resident training departments and was briefed by each Director on the training activities of his department. Dr. Smith then outlined to Colonel Chamblin and his staff the procedures which the School could take to have an official research study approved and undertaken for the Finance Officer Career Course, the research to be conducted by Dr. Smith's Human Resources Research Office. This study, if undertaken, would consider what is the best content for the Finance Officer Career Course in the years ahead, what the best length of the course ought to be, and what are the most suitable methods of instruction.

6 December 1963. A group of six Turkish officers of the Army of Turkey visited and toured the Finance School as part of a tour of military installations in the United States. The Turkish officers were Brigadier General A. Fehmi Basar, Assistant Chief of Staff, G-1, Ground Forces Command; Colonel Tevfik Turung, Assistant Chief of Staff, Personnel Office, Turkish General Staff; and Lt Colonel Bahaddin Apul, Lt Colonel Arif Bolukbasi, Major Kemal Ozdogan and Major Tahsin Engin, all of them Action Officers, Personnel Department, Ground Forces Command. They

were briefed by the Commandant, who introduced the visitors to the more immediate members of his staff, and they were then shown around the Finance School.

12. TEACHING ASSIGNMENTS AROUND THE WORLD. It is a common practice for members of the School's Staff and Faculty to be on temporary duty to observe actual operations at various military installations, and upon their return to the School to use the new knowledge in the latest development of the School's courses. Temporary duty, however, that almost encircled the globe was performed in calendar year 1963 by Captain Elba L. Richey, an instructor in the Department of Accounting Training. Captain Richey was the Finance Corps member of a four-man Department of the Army team, the other three members of which were from The Adjutant General's Office. The team's temporary duty took it first to Fort Shafter, Hawaii, then to Seoul, Korea, and then back across the Pacific Ocean, across the United States, and across the Atlantic Ocean to Heidelberg, Germany. All travel was by plane. Captain Richey's mission was to conduct a series of briefings on conversion to mechanized operation by Army divisions of the Military Pay Voucher System. The Adjutant General's members of the team were to conduct briefings on other aspects of mechanization relating to matters of personnel dealt with by The Adjutant General's Office.

Captain Richey left Fort Benjamin Harrison on 16 March 1963, met the other members of the team at Travis Air Force Base, Fairfield, California, and arrived with them in Hawaii on 17 March. At Fort Shafter, Hawaii Captain Richey gave briefings to the officers of the 25th

Infantry Division. The team left Hawaii very early on 20 March and arrived at Seoul, Korea about midnight of the same day. In Korea Captain Richey gave briefings to officers of the 7th Infantry Division. On 23 March the team left Korea, arrived in California by way of Japan and Alaska, crossed the United States and reached Heidelberg, Germany on 25 March and gave briefings there. When these were concluded, Captain Richey continued to remain in Heidelberg, where he gave instruction in punched card processing of military pay to two consecutive classes, each class being one week in duration. He left Heidelberg on 13 April 1963 and was back at the Finance School the next day.

On 24 May 1963 Captain Richey again went to Heidelberg, Germany, where from 27 May to 7 June 1963 he conducted two courses of instruction in punched card processing of military pay, each course being 40 instructional hours in length. He left Heidelberg on Saturday, 8 June, arrived the evening of the same day in Washington, D.C., conferred with the Chief of Finance on Monday, 10 June, and returned to the Finance School the same day.

2d Lt. Marvin I. Brown, Chief of the Pay Section, Department of Finance Training, accompanied Captain Richey on the trip of 16 March to Hawaii and Korea. The mission of Lieutenant Brown was to give a course of instruction in punched card processing of military pay to personnel stationed in those regions. In Korea he gave instruction to two classes of students, each class made up of Adjutant General and Finance Corps personnel. Immediately thereafter Lieutenant Brown left Korea and returned to Hawaii and gave the same instruction to personnel at Fort Shafter and at Schofield Barracks. He left Hawaii on 17 April 1963 and arrived the next day at Fort Benjamin Harrison.

13. THE TEMPORARY DUTY AT FT. McPHERSON OF A SPECIAL PAY TEAM OF THE FINANCE SCHOOL. In the latter part of June and the early part of July 1963, the School rendered a special kind of service at Fort McPherson, Georgia. This was the processing of pay vouchers for the payment of members of the Alabama National Guard. It all began when on 19 June Headquarters U.S. Continental Army Command phoned to the Finance School and requested a military pay team for immediate temporary duty in the finance office at Headquarters Third U.S. Army, Fort McPherson. Before the end of the day Lt. Col. Charles C. Semple, who was with the School at the time and was its Executive Officer, gathered together a group of 15 of the School's permanent party enlisted men, briefed them on the duties they were to perform at Fort McPherson, and told them to be ready to leave Fort Benjamin Harrison at 6 o'clock the following morning for Fort McPherson. At the same time all the needed pay tables, regulations and forms were assembled, to be hand carried by the members of the team.

At 6 A.M. on 20 June the team was at the School's Headquarters & Headquarters Company ready to go. At that hour they were visited by Col. Francis A. Chamblin, Commandant of the Finance School, who was accompanied by Colonel Semple and Major Warren C. Stone, Assistant for Training to the Commandant. Col. William E. Sievers, Deputy Chief of Finance, and formerly Commandant of the Finance School, was also with Colonel Chamblin. Colonel Chamblin spoke briefly to the men, telling them he was confident they would perform their mission in an exemplary manner. Colonel Sievers expressed the same confidence. The team then left Fort Benjamin Harrison by bus for the Indianapolis Airport, where they boarded a plane and arrived at Atlanta, Georgia at 10:30 A.M. the

same morning. At the Atlanta airport military personnel at once took them to Fort McPherson.

The Finance School men were at Fort McPherson from 20 June to 3 July. In this period they processed about 7,300 military pay vouchers for the payment of members of the Alabama National Guard at Montgomery, Alabama, who had been called to active duty as the result of demonstrations for civil rights in the State of Alabama. Their mission completed, very early in the morning of 4 July the men left Fort McPherson, took a plane for Indianapolis, and arrived at Fort Benjamin Harrison at about 8:30 the same morning.

The 15-man group, of which Sergeant First Class Mike Dikum, Jr. was the noncommissioned officer in charge, was made up of the following enlisted men:

SFC Mike Dikum, Jr., of Company B.

SFC Henry E. Landers, of the Department of Nonresident Training.

SFC Raymond J. Gleason, of the Department of Finance Training.

SFC Martin P. Joyce, of the Department of Finance Training.

SFC Joe B. Mays, of the Department of Finance Training.

Sgt James D. Hughes, of the Department of Finance Training.

Sgt Ronald H. Price, of the Department of Finance Training.

Sgt Milton L. Cooper, of the Department of Finance Training.

Sgt George C. Johnston, of the Department of Finance Training.

Sgt Larry W. Hedgecock, of the Department of Finance Training.

PFC Raymond H. Bannister, of the Department of Accounting Training.

PFC Richard E. Bluhm, of the Department of Finance Training.

PFC James E. McCoy, of the Educational Advisor's Office.

PFC John E. Sieglaff, of the Department of Finance Training.

PFC Judd A. Terwilliger, of the Department of Finance Training.

The able way in which the men had performed their duties called forth the appreciative remarks of Brig. Gen. R. M. Blanchard, Chief of Staff, Headquarters Third U.S. Army, Fort McPherson. In a letter dated 3 July 1963 to the Commandant of the Finance School, General Blanchard said in part:

"1. Upon completion of the majority of the payments to members of the Alabama National Guard who were federalized, sincere appreciation is expressed on behalf of the Commanding General, Third United States Army, for the outstanding manner in which personnel of the Finance School have performed their duties while on temporary duty with this headquarters. * *

"2. The wholehearted support and pleasant spirit of cooperation of these men in working with personnel assigned to the Third US Army Central Finance Office contributed immeasurably in the computation of Military Pay Vouchers within a limited time. * *

"3. The performance of this duty in such an outstanding manner reflects great credit on your personnel and on the US Army Finance School."

Colonel Chamblin had copies of General Blanchard's letter reproduced and sent to each of the 15 enlisted men along with his own letter of transmittal, in which, stating that a copy of the general's letter would be placed in each man's 201 file, he declared:

"We here at the School are aware of the short period of time permitted you to prepare for this assignment. The fact that it was carried out in such an outstanding manner reflects a great deal of credit upon you as a participant in this effort. Such devotion to duty and spirit of cooperation brings great credit to yourself and to the Finance School. I wish to add my thanks and appreciation to those of Brigadier General Blanchard."

14. INDUSTRY DAY 1963. The annual event at Fort Benjamin Harrison that has come to be known as Industry Day was this year observed on Monday, 30 September 1963. Industry Day is a once-a-year social gathering at Fort Benjamin Harrison of local industrial and civic leaders, who are invited here by the Finance School and the Adjutant General School as an expression of the appreciation of the two Schools to those business establishments which during the year permitted tours of their plants by the Schools' officer classes, and as an expression of the wish to perpetuate the cordial relations existing between Fort Benjamin Harrison and the nearby communities. The observance of Industry Day began in 1955, when on 17 May of that year 42 executives of business firms, whose plants had been toured by the student officers of the Finance Officer Advanced Course, were the guests of these student officers at a social hour and dinner at Fort Benjamin Harrison Officers Open Mess. From that time on, each year in the late spring the Finance School has observed Industry Day. In the spring of 1960 the Adjutant General School, which is housed in the same building with the Finance School, joined with the Finance School in acting as host to the invited industrial and civic leaders, and thereafter Industry Day became a joint undertaking of the two Schools. Industry Day 1963 is therefore the ninth consecutive annual observance, and the fourth in which both the Finance School and the Adjutant General School have acted as joint hosts. This year, however, the day of its celebration was changed from the spring to the fall.

On 11 September 1963 invitations signed jointly by Colonel Robert G. Platt and Colonel Francis A. Chamblin, Commandants respectively

of the Adjutant General School and the Finance School, were sent to a selected list of guests that included officials of the Indiana Bell Telephone Company, Ford Motor Company, Chrysler Corporation, Allison Division of General Motors Corporation, Delco-Remy Division of General Motors Corporation, National Cash Register Company, Western Electric Company, Radio Corporation of America, Merchants National Bank, Indiana National Bank, Indiana University, and Purdue University. In their letter of invitation the two Commandants stated: "Each year our Schools sponsor this event in gratitude to the many civic and business leaders for their support and hospitality to our respective training missions."

The invitations brought 61 guests, among them Brigadier General W. C. Haneke, Commanding General of Fort Benjamin Harrison. A program for their entertainment had been carefully worked out by the two Schools. To each civilian guest upon his arrival was assigned an officer from one of the Schools as the guest's individual escort, to make him feel at home and see that he was properly attended to. Regarding these escorts Captain C. J. Wiley, the Finance School's Operations and Liaison Officer, who had taken part in the planning for Industry Day 1963, in his after-action report of the event to the Finance School Commandant observed: "It was especially notable the way each escort officer took an interest in and looked out for his individual guest."

The guests began to arrive at 1100 hours. Those of them who wished to play golf on the golf course at Fort Benjamin Harrison did so, and 15 guests and 13 escorts engaged in a golf tournament played by pairing two guests with two School officers. At 1530 hours the guests who

desired it were taken on a tour first of the Adjutant General School and then of the Finance School. At 1640 hours the guests attended a retreat review and change of command ceremony. At 1730 hours the guests were assembled at the Officers Club for a social hour and cocktails. This was followed at 1900 hours by a very excellent dinner in the ballroom of the Officers Club that was heartily enjoyed by all 61 guests and the School officers. Music furnished by the Post's 74th Army Band added to the joyousness of the occasion.

Following the dinner there was a guest speaker, Major General Richard J. Meyer, Deputy Chief of Staff for Individual Training, USCONARC, Fort Monroe. General Meyer was introduced by Colonel Chamblin, the Finance School Commandant. In his speech General Meyer referred to the contributions of both American industry and the Armed Forces in protecting our freedom. He praised their cooperation, especially in the space and atomic research programs. He also mentioned the important work being done by the Army's service schools, stating that in fiscal year 1963 alone well over 150,000 trainees had received training in schools such as these at Fort Benjamin Harrison, and he extended the congratulations of General John K. Waters, Commanding General, USCONARC, to the Commanding General of Fort Benjamin Harrison and to the Commandants and the staffs and faculties of the two Schools for their part in making the training here a success.

At the conclusion of General Meyer's speech, the Commandant of the Adjutant General School made the closing remarks. This ended the formal proceedings, and thereafter there was a gradual departure of the guests for their homes.

15. TRANSFER OF SOME FINANCE SCHOOL PERSONNEL TO NEWLY ESTABLISHED USCONARC SCHOOL CENTER. Calendar year 1963 is the year in which the Fort Benjamin Harrison USCONARC School Center was first established. This new activity at Fort Benjamin Harrison became operational on 1 October 1963 when Colonel George P. Hill, Jr., heretofore Deputy for Post Operations at Fort Benjamin Harrison under Brigadier General William C. Hanke, became its first Commanding Officer. The Fort Benjamin Harrison USCONARC School Center is intended to serve as a single entity that more efficiently and economically provides the administrative and logistical support for the service schools at Fort Benjamin Harrison. It is an activity distinct from the U.S. Army Finance School, and is mentioned in this Historical Record of the Finance School because some of the non-academic functions of the Finance School were transferred to it.

a. On 1 October 1963 the following functions, heretofore performed by the Finance School, were transferred to the Fort Benjamin Harrison USCONARC School Center:

(1) The troop command that had been the Finance School Battalion, except Headquarters and Headquarters Company to which the permanent party personnel of the Finance School are assigned and which continues under the command of the Commandant of the Finance School.

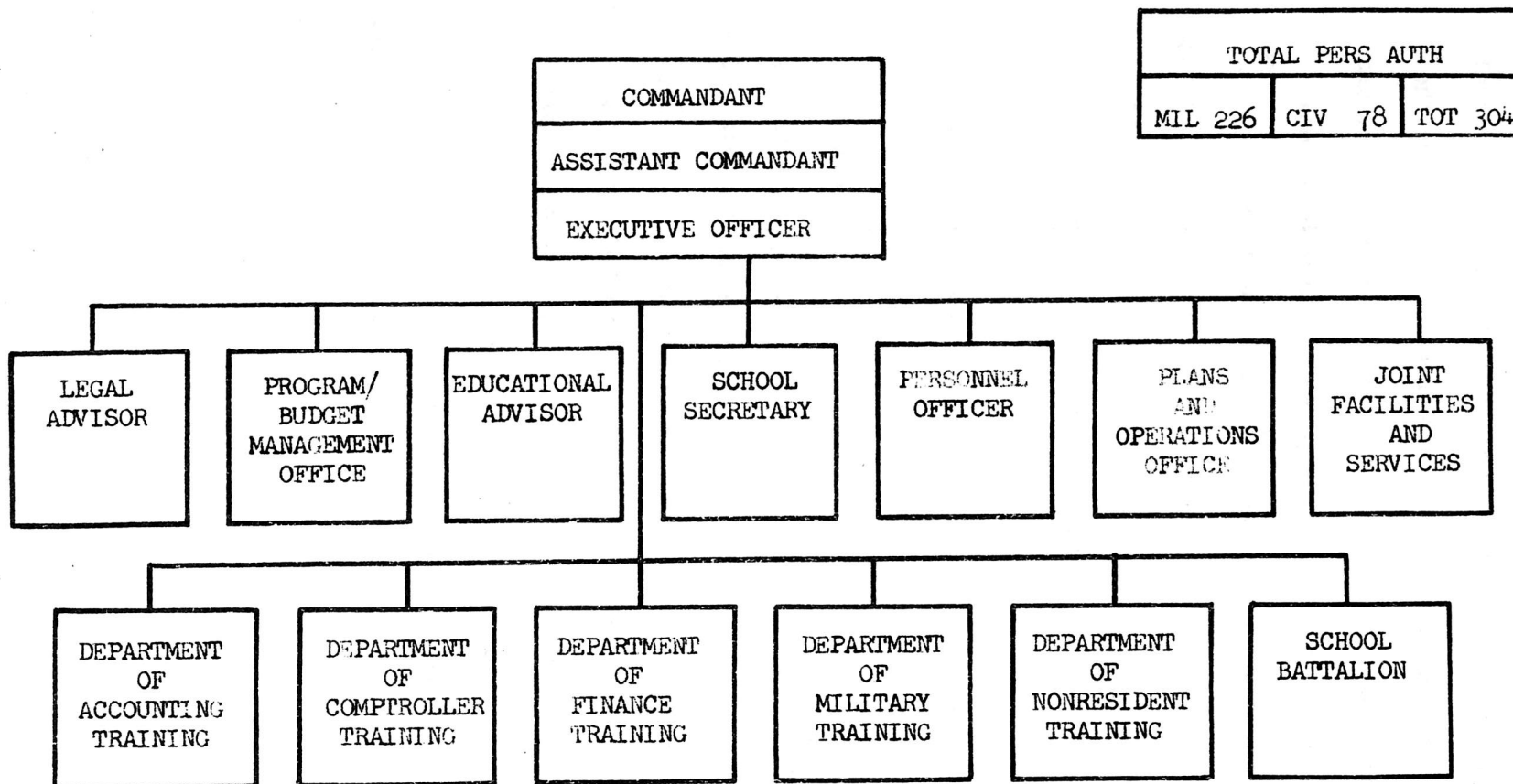
(2) The Office of the Personnel Officer with its four branches, namely, Officer Records Branch, Enlisted Records Branch, Classification and Assignment Branch, and Travel Branch.

(3) The Office of the Legal Advisor, but the Legal Advisor continues to present classroom instruction to Finance School classes and to furnish legal service to the Finance School.


(4) The Office of Joint Facilities and Services. This office had provided those services for the Finance School and the Adjutant General School which could be used jointly by the two Schools. These were the Message Center, Technical Library, Book Store, Publications Supply, and Training Aids Section made up of the Art Shop, Fabrication Shop, and Projection Unit. All these were transferred to the School Center.

(5) Nonresident Student Administration. The Finance School through its Department of Nonresident Instruction still continues to develop USCONARC approved extension courses and subcourses and to present the instruction to its extension students, but the function of grading the students and keeping the student records has been transferred to the USCONARC School Center.

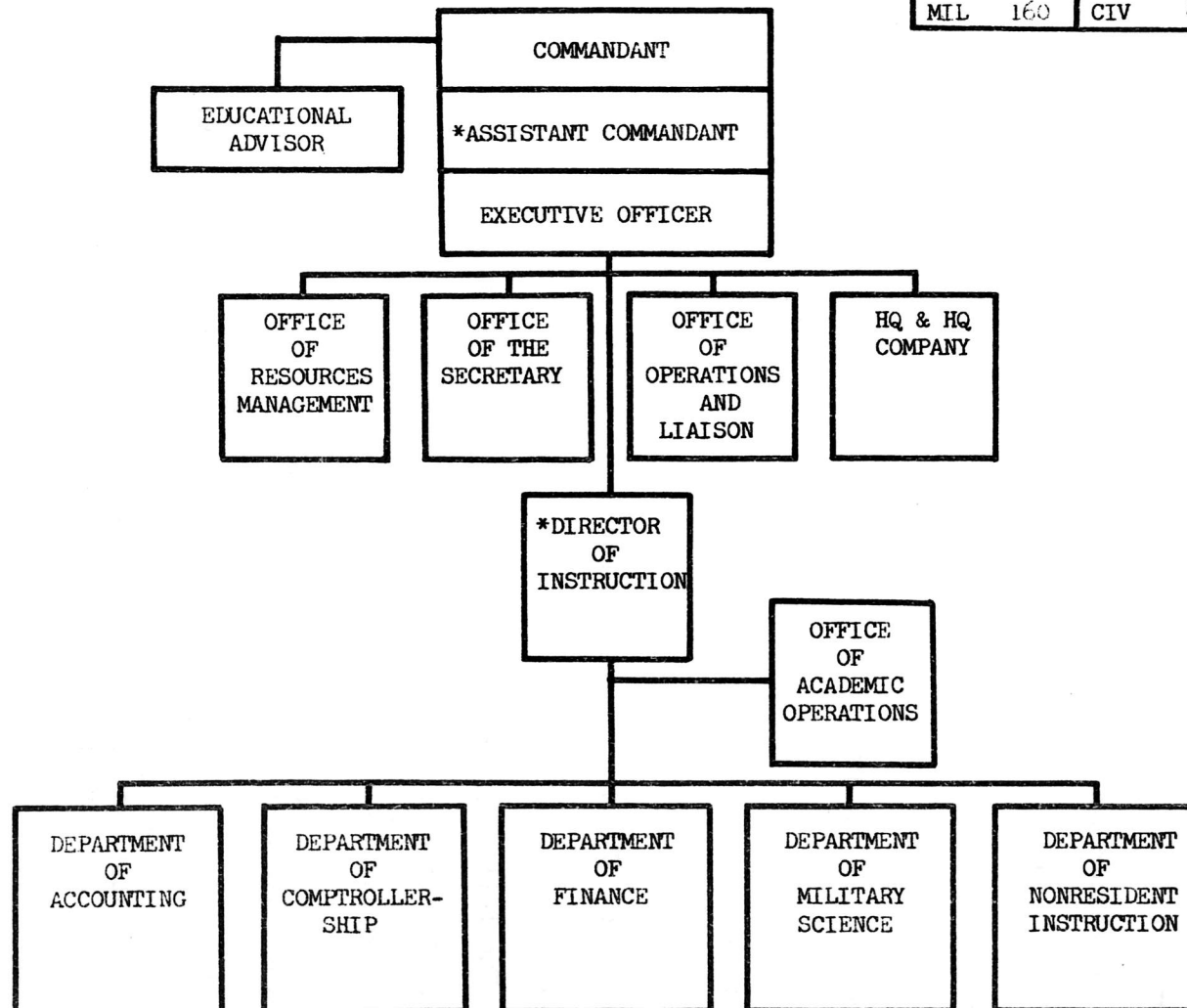
b. The extent of the transfer of nonacademic functions from the Finance School to the Fort Benjamin Harrison USCONARC School Center may be measured by the fact that before the transfer the School had 226 authorized military spaces and 78 authorized civilian spaces, or a total of 304 authorized spaces, and after the transfer it has 160 authorized military and 42 authorized civilian spaces, now making a total of 202 authorized spaces. The following two organizational charts of the Finance School show the structure of the School as it was before the transfer of some of its functions to the USCONARC School Center, and its structure after that event.



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APPROVED:	EFFECTIVE: 1 Jul 63
	
FRANCIS A. CHAMBLIN, COLONEL, FC, COMMANDANT	

TOTAL PERSONNEL AUTHORIZATION		
MIL	160	CIV 42 TOTAL 202



*Serves in dual capacity

APPROVED: 1 Oct 63 *Francis A. Chamblin*
 FRANCIS A. CHAMBLIN, COLONEL, FC, COMMANDANT

16. ANNUAL INSPECTION OF THE FINANCE SCHOOL. As in previous years, the School underwent an annual general inspection in calendar year 1963. Having been made a Class I activity, as noted in paragraph 1a of the Historical Record of the U.S. Army Finance School for the period 1 July 1962 - 31 December 1962, the inspection this year was made by the Office of the Inspector General, Headquarters USCONARC.

By letter dated 6 February 1963 the Finance School was informed that under the provisions of AR 20-1, 2 May 1960, the inspection for 1963 would be conducted by Colonel Duff Green, Jr., IG, U.S. Continental Army Command, assisted by five IG officers, and that it would take place in the period 1-3 May 1963. The letter called on the Commandant to make available for the inspectors' examination certain data, such as copies of the School's organization chart, a statement of the School's assigned mission, a tabulation of authorized and actual military and civilian personnel, etc. The inspection, as announced in the letter, took place from 1 to 3 May 1963.

The following month Colonel Green submitted his report dated 10 June 1963. It gave no adjective rating. In its remarks under the heading of "General," the report noted:

"The mission assigned to the Finance School, United States Army, was being accomplished efficiently and effectively. The military courtesy and appearance of personnel met acceptable standards. The morale of individuals appeared to be high. Personnel seemed well qualified in their jobs and performed in a professional manner. The earnest and cooperative attitude among members of the staff and faculty was noteworthy."

The report also listed a number of minor deficiencies which the School took immediate steps to correct.

17. REASSIGNMENT OF 13TH FINANCE DISBURSING SECTION TO HEADQUARTERS FORT BENJAMIN HARRISON. By General Orders No. 19, 20 March 1963, issued by Headquarters Fort Benjamin Harrison, the 13th Finance Disbursing Section was released from its assignment to the Finance School and reassigned to Headquarters Fort Benjamin Harrison, Finance Center, U.S. Army, the reassignment becoming effective on 1 April 1963. In this connection, General Orders No. 19 also stated that "no change in station, priority, or movement of personnel or equipment is involved."

The 13th Finance Disbursing Section came to Fort Benjamin Harrison on 20 December 1954 and was immediately placed under the command of the Commandant of the Finance School by the Chief of Finance.¹ It remained a part of the Commandant's command until its reassignment on 1 April 1963 as stated above. The primary mission of the 13th FDS is to maintain a state of combat readiness as a unit of the U.S. Army Strategic Forces. While under the Commandant, it conducted Phase III of the training for Reserve Forces Act enlisted men assigned to the Finance School. It also assisted the Department of Finance Training in the operation of the School's practice finance offices, the Department of Non-resident Training in the annual active duty training of reserve finance units, and the Department of Military Training in the performance of field military problems. In July and August of 1960, 1961 and 1962 the 13th Finance Disbursing Section also rendered the finance service for the National Rifle and Pistol Matches at Camp Perry, Ohio.

¹See Historical Record of the Finance School, 1 Jul 54 - 30 Jun 55, pages 125-126.

18. NUMBER OF PERMANENT PARTY SCHOOL PERSONNEL. The number of personnel assigned to the U.S. Army Finance School, who during calendar year 1963 carried on the work of the School, is shown in the table below. This table gives for each month the number of authorized personnel--commissioned officers, warrant officers, enlisted personnel and civilian employees--and the number in each category of assigned personnel. The figures do not include any personnel of the 13th Finance Disbursing Section.

NUMBER OF AUTHORIZED PERSONNEL FOR U.S. ARMY FINANCE
SCHOOL DURING CALENDAR YEAR 1963 AND NUMBER OF ASSIGNED
PERSONNEL DURING THE SAME PERIOD

Month	Commissioned Officers		Warrant Officers		Enlisted Personnel		Civilian Employees		Total Personnel	
	<u>Auth</u>	<u>Asgnd</u>	<u>Auth</u>	<u>Asgnd</u>	<u>Auth</u>	<u>Asgnd</u>	<u>Auth</u>	<u>Asgnd</u>	<u>Auth</u>	<u>Asgnd</u>
31 Jan 63	74	63	2	6	149	140	83	83	308	292
28 Feb 63	71	65	2	6	148	141	83	83	304	295
31 Mar 63	71	61	2	6	148	149	83	82	304	298
30 Apr 63	71	69	2	6	148	148	84	82	305	305
31 May 63	71	66	2	6	153	147	78	80	304	299
30 Jun 63	71	71	2	6	153	145	78	80	304	302
31 Jul 63	71	67	2	6	153	133	78	79	304	285
31 Aug 63	71	70	2	6	153	128	78	77	304	281
30 Sep 63	71	72	2	6	159	127	78	76	310	281
31 Oct 63	64	72	1	3	95	91	42	38	202	204
30 Nov 63	64	74	1	3	95	90	42	38	202	205
31 Dec 63	64	73	1	3	95	80	41	41	201	197

The drop in numbers both for authorized and assigned personnel, as shown for the months of October, November and December, reflects the transfer on 1 October 1963 of some Finance School personnel to the Fort Benjamin Harrison USCONARC School Center, as already described in paragraph 15 of this Historical Record.

19. FINANCE SCHOOL KEY PERSONNEL IN CALENDAR YEAR 1963. The following is a list of the School's key personnel in calendar year 1963. Where no date is given, personnel served throughout the entire year.

COMMANDANT'S OFFICE

Col FRANCIS A. CHAMBLIN, FC, Commandant

Col CHARLES A. McINTOSH, JR., FC, Assistant Commandant and Director of Instruction

Lt Col HAROLD W. KASSERMAN, FC, Executive Officer, to 14 May 1963, thereafter Director, Department of Accounting Training

Lt Col STEPHEN S. SKIBINSKI, FC, Executive Officer, from 19 July 1963

Lt Col CHARLES C. SEMPLE, FC, Assistant for Training, to 14 May 1963, thereafter Executive Officer to 18 July 1963

Maj WARREN C. STONE, FC, Assistant for Training, from 15 May 1963 to 30 September 1963, thereafter Chief, Doctrine and Curriculum Development, Office of Academic Operations

EDUCATIONAL ADVISOR'S OFFICE

Mr RANDALL M. NAY, Educational Advisor

PROGRAM/BUDGET MANAGEMENT OFFICE (Changed to OFFICE OF RESOURCES MANAGEMENT 1 October 1963)

Mr THOMAS V. SETTLE, Deputy Program/Budget Management Officer to 30 September 1963, thereafter Director, Office of Resources Management

LEGAL ADVISOR'S OFFICE (Transferred to Fort Benjamin Harrison USCONARC School Center 1 October 1963)

Mr RICHARD R. JUETT, Legal Advisor

SCHOOL SECRETARY'S OFFICE

Capt CHESTER J. WILEY, FC, Secretary/Adjutant, to 27 May 1963,
thereafter Chief, Plans and Operations Office (now Operations
and Liaison Office)

Maj GEORGE A. SEAMANDS, FC, Secretary/Adjutant, from 27 May 1963
to 24 June 1963, thereafter Chief, Data Processing Support
Branch, Department of Accounting Training

Maj WILBUR F. MASHBURN, FC, Secretary/Adjutant, from 24 June 1963
to 19 December 1963

Capt WAYNE A. BORGMANN, FC, Secretary/Adjutant, from 19 December
1963

PLANS AND OPERATIONS OFFICE (Changed to OPERATIONS AND LIAISON OFFICE
1 October 1963)

Capt CHESTER J. WILEY, FC, from 28 May 1963

PERSONNEL OFFICE (Transferred to Fort Benjamin Harrison USCONARC School
Center 1 October 1963)

CWO JAMES H. KELLY, Personnel Officer

SCHOOL BATTALION (All except Hq & Hq Co Transferred to Fort Benjamin
Harrison USCONARC School Center 1 October 1963)

Capt BURLEIGH M. CUBERT, FC, Battalion Commander, to 5 January 1963

Capt RICHARD H. MARSHALL, FC, Battalion Commander, from 6 Jan 1963

HEADQUARTERS AND HEADQUARTERS COMPANY

1st Lt JOHN D. BODDEN, FC, Company Commander

OFFICE OF JOINT FACILITIES AND SERVICES (Transferred to Fort Benjamin
Harrison USCONARC School Cen-
ter 1 October 1963)

Mr FRED V. DAVISON, JR., Director

ACADEMIC OPERATIONS OFFICE (Established 1 October 1963)

Lt Col DONALD S. SPAULDING, FC, Director

Maj WARREN C. STONE, FC, Chief, Doctrine and Curriculum Development

DEPARTMENT OF ACCOUNTING

Lt Col RAYMOND D. PEARSALL, FC, Director, to 14 May 1963

Lt Col HAROLD W. KASSERMAN, FC, Director, from 15 May 1963

DEPARTMENT OF COMPTROLLERSHIP

Col JAMES R. DUFFY, FC, Director, from 16 September 1963

Lt Col RALPH H. MENGEL, ARTY, Director, to 12 May 1963

Lt Col DONALD S. SPAULDING, FC, Director, from 13 May 1963 to 15 September 1963

DEPARTMENT OF FINANCE

Lt Col ANTHONY B. FROL, FC, Director

DEPARTMENT OF MILITARY SCIENCE

Lt Col RALPH B. MERRICK, INF, Director

DEPARTMENT OF NONRESIDENT INSTRUCTION

Lt Col DONALD S. SPAULDING, FC, Director, to 12 May 1963; thereafter Director, Department of Comptroller Training, to September 1963; thereafter Director, Office of Academic Operations

Mr ARMISTEAD B. BERGER, Acting Director, from 13 May 1963 to 30 September 1963, thereafter Director